



**ADAMH Board of Franklin County  
Board of Trustees  
Board Meeting  
August 27, 2019, 5:30 pm - 7:30 pm  
ADAMH Board Room**

**AGENDA and DOCUMENTS**

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# **AGENDA**

**ADAMH Board of Franklin County  
Board of Trustees  
Board Meeting  
Tuesday, August 27, 2019, 5:30 pm - 7:30 pm  
ADAMH Board Room**

## **I. Approve Agenda & Minutes**

- A. May Board Minutes
- B. August Coordinating Committee Minutes
- C. August Audit Committee Minutes
- D. May Search Committee Minutes
- E. June 14 Search Committee Minutes
- F. June 28 Search Committee Minutes
- G. August CFAC Summary Minutes

## **II. Reports & Presentations**

- A. Community Participation
- B. Community Housing Network - Samantha Schuler
- C. Financial/Audit Committee Report
- D. Board Chair Report

## **III. Consent Agenda**

- A. Concord Pathway Expansion
- B. Community Housing Network Creekside Place Capital
- C. CAIHS 340.037 Transition
- D. KY 2020 Provider Allocations
  - i. KY 2020 Provider Allocations Attachment I & II
- E. CY 2020 Board Administrative Budget

## **IV. Administrative Memos**

- A. Current Administrative Memos

## **V. New Business**

- A. Resolution: #20190827-01 Approving the Submission of the Community

Plan update for State Fiscal Year 2020 to the Ohio Department of Mental  
health and Addiction Services (OhioMHAS)

**VI. Old Business**

**VII. Media Report**

A. August Media Report

**VIII. Adjournment**





ALCOHOL, DRUG AND MENTAL HEALTH BOARD  
OF FRANKLIN COUNTY  
MEETING MINUTES  
May 28, 2019

**MEMBERS PRESENT:** Carole Anderson, Peggy Anderson, Trudy Bartley, Audrey Begun, Scott Doran, Karri Dosmann, Bipender Jindal, Mitzi Kirkbride, Jennifer Richardson, Sharon McCloy-Reichard, Irma Phillips-Carmichael, Ann Seren, Terree Stevenson, Ron Walters, Nathan Wymer

**MEMBERS ABSENT:** Rory McGuinness, Damon Muldoon

Peggy Anderson called the meeting to order at 5:32 p.m.

**Audrey Begun moved to approve the minutes of the following meetings:**

- April Board Meeting Minutes.....April 23, 2019
- May CFAC Meeting Summary Minutes.....May 6, 2019
- April Search Committee Meeting Minutes.....April 19, 2019

**Sharon McCloy-Reichard seconded approval of minutes; MOTION CARRIED**

**REPORTS  
& PRESENTATIONS:**

**A. Community Participation**

Jessica Richardson, Citizen Activist expressed her concerns about the closing of Columbus Area Integrated Health Services, Inc.

**B. Financial Report/Audit Committee Report**

Jonathan Wyly presented the financial report. He discussed two handouts pertaining to Calendar Year 2019 YTD Projection vs. Actual Revenue, Expenses & Cash report as of April 30, 2019 and ADAMH Cash Position Risk Corridor graph.

Jonathan Wyly explained the levy and special revenue in *Services Providers Current Expenditures* is \$29.7 million through April 30, 2019 which was projected to be \$27.2 million. The focus this year is to monitor ADAMH cash balance to provide an account by year end. He explained the graph indicates too much cash or not enough cash. As of April 30, 2019 the projected ending cash balance is \$53.2 million which is 3.5% less than the initial model.

Jonathan Wyly explained by the end of 2019 ADAMH will have 10% increase of \$47,847,843 with projection of \$55,105,971 with 5% decrease of

\$58,709,477. ADAMH projection is trending to increases expenses based off the numbers reflected in the graph.

Scott Doran asked where there any specific class of provider services in mental health or addiction services across the board that were driving the increase.

Jonathan Wyllly replied the AOD services have increased primarily from Medicaid Expansion from our providers.

**Ann Seren moved to approve the Financial & Audit Report; Terree Stevenson seconded; MOTION CARRIED.**

#### C. Board Chair Report

Peggy Anderson acknowledged and congratulated one of our providers North Community Counseling for being recognized as one of the top places to work by Columbus CEO magazine.

She mentioned the ADAMH board typically has a recess in June and July; however, Search Committee may need to meet this summer concerning the CEO Search. ADAMH will reach out to the Board of Trustees quickly so the information can be added to their calendars.

Peggy Anderson asked David Royer to provide an update on the Columbus Area Integrated Health Services, Inc.

David Royer provided an update on Columbus Area Integrated Health Services, Inc. He thanked the ADAMH staff for working tirelessly to serve the consumers of Columbus Area the best way possible. He thanked NAMI Franklin County, Mental Health America. He thanked the provider agencies; Southeast, North Central North Community, Maryhaven, House of Hope has been outstanding in being receptive to helping ADAMH through this process.

ADAMH took 38 employees of Columbus Area from Clinical Staff, Administrative, Human Resources and Finance on a contract basis. He thanked the Clinical staff for working diligently with the clients of Columbus Area due their previous relationships already established. He thanked the Columbus Police Department, Lieutenant Jeffrey's, CIT Officers for their support. He thanked Larry James, attorney for Columbus Area and Michael Bivens and the Board of Trustees.

David Royer explained that ADAMH wanted to ensure consumers receive the care needed during this time of transition. ADAMH goal is to wind down operations as quickly as possible so Columbus Area Board can declare involuntary closure.

May 12 Columbus Area Board of Trustees voted to file for bankruptcy.

David Royer explained that by August ADAMH goal is concurrently looking at options for a new agency to replace Columbus Area presence to serve the near eastside community members.

David Royer explained in detail ADAMH timeline in addressing all issues concerning Columbus Area Integrated Health Services, Inc.:

- April 26, ADAMH received resolution from the Columbus Area Board of Trustees asking ADAMH Board of Franklin County to assume the administrative functions for Columbus Area
- April 29, ADAMH submitted a letter to OMHAS Director Lori Criss and received approval to enter Columbus Area on April 30 and assume administrative functions as provided by statute.
- April 30, ADAMH entered Columbus Area. ADAMH staff with former Columbus Area staff immediately to triage clients who walked into Columbus Area.
  - The first priority was to assist people with the highest level of need and people who were coming in for walk-in appointment.
- ADAMH identified 27 target audiences and shared the memorandum and resource flyer about the Columbus Area situation.
- ADAMH arranged walk-in hours for Columbus Area consumers to link with Netcare Access and new providers at the 1515 East Broad Street location.
- Week of May 6 ADAMH worked with Workforce Development Board of Central Ohio to host a Resource and Re-employment fair for former Columbus Area employees at the OhioMeansJobs Columbus – Franklin County Jobs Center on May 9.
- Week of May 13 ADAMH arranged walk-in hours for Columbus Area consumers at the 1515 East Broad Street location to come in and link to a new provider for services.
- ADAMH staff did two rounds of mailings, resulting in almost 3,000 letters being sent. The mailings went to all parents/guardians of youth under the age of 18 receiving at Columbus Area and active Columbus Area clients who have not transferred to a new provider. The letter provided information about how to link to another provider including the schedule for this week's walk-in hours. The letter also provided information about how to transfer your records to a new provider or request a copy of your medical record.
- Week of May 20 ADAMH arranged walk-in hours for former Columbus Area consumers at the 1515 East Broad Street location to

come in and link to a new provider. The majority of the professional service contracts ended on Friday, May 24.

- Week of May 27 ADAMH has collected 932 Releases of Information (ROIs) for former Columbus Area Consumers.
- The foot traffic has slowed down considerably. ADAMH goal is to be out of the 1515 East Broad Street building by noon on Friday, May 31. ADAMH is arranging for movers and onsite shredding company for Friday afternoon.
- Signage will be placed on all Columbus Area locations about how to connect with a new provider and what to do if you are in a crisis.
- All consumers who have not signed a ROI or have refused linkage will receive a letter outlining the same information.

David Royer explained the Columbus Area Records process:

- Since April 30, ADAMH processed records at six physical locations.
- ADAMH will take possession of roughly 1,000 boxes of records to process by the end of this month.
- ADAMH will transfer the records of the 932 clients who signed ROIs to their new provider.
- ADAMH received 70 requests from people for copies of their medical records.
- ADAMH is working out a process for Non-Franklin County resident records as they need transferred to the respective boards.
- ADAMH will remain the custodian of the remaining client records until June 1, 2016, as required by Ohio law.

David Royer mentioned the cost at this time to the ADAMH Board is \$200,000.00 with the final cost being around \$500,000.00 including personnel to complete this process. He commented that ADAMH is committed to these services that are vital in our county. ADAMH will recommend a culturally competent, well financed and well governed organization to meet the needs of this important population.

Mitzi Kirkbride asked have we been approved for another agency.

David Royer replied conversation have taken place. Meetings are scheduled for further discussion next week concerning the agency.

Citizen asked why did ADAMH shut down the Columbus Area first, before pursuing bankruptcy as an option and could this have been avoided.

David Royer replied they received a copy of a lien agreement from a company out of New York explaining that ADAMH was prohibited to write checks to Columbus Area until their lien was satisfied. This information was referred to the office of prosecuting attorney for directives. The attorney explained that the lien was valid per the agreement entered into by Anthony Penn. The banks had frozen the accounts and there was no way you can operate an organization without revenue. There wasn't even enough money to make payroll. Additionally, there were six more liens filed by other lenders against Columbus Area. David Royer explained without access to Capital Funds you cannot run an organization. Columbus Area Board of Trustees made the decision to shut the agency down and to file for bankruptcy once they knew the financial state of the organization. ADAMH was left with no choice but to comply and to shut down the operations of Columbus Area once they discovered their financial state.

Audrey Begun asked could a priority be made to have employees paid at Columbus Area.

David Royer replied the bankruptcy courts will determine how assets will be dispersed amongst all creditors.

Peggy Anderson thanked the ADAMH staff for all their hard work in seeing this process through.

#### *ACTION AGENDA:*

##### *A. Action Agenda*

Kythryn Carr Harris recommends that the ADAMH Board of Franklin allocate \$41,181 to Franklin County LOSS Suicide Prevention Services for the remainder of 2019 to provide suicide prevention, education, and outreach to the residents of Franklin County. This will be achieved through strategic information dissemination to high risk groups (\$21,833) and Question, Persuade, and Refer training for community stakeholders (\$19,348). These funds include sending three current LOSS volunteers to a "train the trainer" Question, Persuade, and Refer (QPR) training.

In 2017, 188 people died by suicide in Franklin County. According to the CDC, suicide is the second leading cause of death for people 10-34 years old (2016). Suicide is largely preventable but many people feel ill-equipped to identify suicide warning signs, ask someone if they are having thoughts of suicide, and refer someone to helpful resources.

These services will be available to all residents of Franklin County with priority access being given to members of the faith based community, immigrant, refugee communities, and other community groups who have contact with populations that have high rates of suicide completion or high risk factors for suicide.

**Bipender Jindal moved to approve the Franklin County LOSS Suicide Prevention Services Trudy Bartley seconded; MOTION CARRIED**

Kythryn Carr Harris recommends that that ADAMH Board of Franklin County allocate \$125,000 to North Community Counseling Centers for the remainder of 2019 to establish an Integrated Dual Diagnosis/Assertive Community Treatment Team (IDDT/ACT). Initially this newly established team will serve 50 adults who meet the clinical and service utilization criteria for this level of care. In 2020 the team will move to its full capacity and serve 100 adult consumers.

ADAMH has supported IDDT/ACT teams within our provider network since 2007. At the time of closure Columbus Area Integrated Health Services was serving 110 people on their ACT team, and had identified an additional 70 people who would benefit from this level of care. Building this additional capacity will help to offset the lost capacity.

**Ron Walters moved to approve the North Community Counseling – IDDT/ACT Expansion Audrey Begun seconded; MOTION CARRIED**

Kythryn Carr Harris recommends that the ADAMH Board of Franklin County allocate one time funding in the amount of \$150,000 to Southeast Inc. for the purchase of 1,500 additional Naloxone kits for distribution at the Maryhaven Addiction Stabilization Center and the Franklin County Jail. These funds represent dollars from OhioMHAS earmarked for the purchase of Naloxone kits. This action builds on action number 19019, approved by the ADAMH Board of Trustees on March 26, 2019.

Franklin County's ongoing fight against the opioid epidemic has been well documented in previous Board actions and discussed extensively in Board meetings. These funds will support the purchase of Naloxone to be provided to those at risk of overdose in our community.

Sharon McCloy-Reichard commented this is just amazing that \$100.00 can save a life when Naxolone Kits are administered.

**Mitzi Kirkbride moved to approve the Franklin ADAMH Provider Naloxone Distribution – 2 Sharon McCloy-Reichard seconded; MOTION CARRIED**

Aimee Shadwick recommends that the ADAMH Board of Franklin County authorize an additional \$1 million to Universal McCann for the media placements for the Denial, Ohio campaign for a total of \$3 million. This action is a continuation of the actions approved by the Board of Trustees in May 2018 and January 2019.

The funding for this project is being provided by the Ohio Opioid Education Alliance (Alliance). The Alliance is a coalition of business, education, nonprofit, civic and government organizations committed to the education and prevention of opioid misuse and abuse. Funders include, Nationwide,

Columbus Foundation, Franklin County Board of Commissioners, Franklin County Children Services (FCCS) and Franklin County Developmental Disabilities (DD).

The Columbus Foundation is working with community partners to fund the initiative. To date, there are over 50 organizations that have joined the Ohio Opioid Education Alliance.

This action authorizes ADAMH to spend up to \$3,000,000 with Universal McCann for Contract Year 2019.

This action will increase the 2019 Opioid PSA budget by \$800,000. This action is budget neutral to the Board. (Non-Levy funds will be used to fund the increase in spending authority).

Karri Dosmann asked is Columbus and Franklin County paying for this.

Aimee Shadwick replied this is a franklin county campaign so all funding is local within the State. She explained that all funding within Franklin County will remain in the county whereas the other funding spread throughout the State will be disbursed within the state. The cost will be divided between both districts.

Ann Seren replied the Denial Campaign commercial caught her attention and she conveyed how awesome it was.

**Irma Phillips-Carmichael moved to approve the Opioid Public Service Announcement; Scott Doran seconded; MOTION CARRIED**

*NEW BUSINESS:*

Peggy Anderson provided a brief update on the Search Committee. She is making recommendations to the Board of Trustees to approve the CEO Job Description.

*RESOLUTION:*

Resolution: 20190528-01

**WHEREAS**, the ADAMH Board of Franklin County Board of Trustees appointed a search committee to work deliberatively on behalf of the entire board and community stakeholders to conduct a process by which candidates are recruited and evaluated for the role of CEO;

**WHEREAS**, the ADAMH Board of Franklin County Board of Trustees will be on recess during the summer months and the CEO search committee will continue the search process during that time;

**WHEREAS**, the ADAMH Board of Trustees agrees to grant permission to the CEO search committee to grant final approval on the CEO Job description to ensure the continuation of an efficient process.

**NOW, THEREFORE, BE IT RESOLVED** by the ADAMH Board of Franklin County Board of Trustees approval of this resolution;

**WITNESS THEREOF**, I hereunto subscribe my name on this twenty eighth day of May, Two Thousand and Nineteen.

**Carole Anderson moved to adopt the resolution: 201900528-01 Authorizing the CEO Search Committee to Approve the CEO Job Description; Ann Seren seconded; MOTION CARRIED.**

*EXECUTIVE  
SESSION:*

**B.Executive Session – Personnel**

Peggy Anderson announced the Board would commence an Executive Session for the purpose of Personnel matters discussing compensation of public employee, official, licensee or regulated individual; Roll was called; fifteen members were present; the executive session commenced at 6:37 p.m. and terminated at 7:09 p.m.

*RESOLUTION:*

**Resolution #20190528-02**

Upon closing the Executive Session, Peggy Anderson read the following resolution

**WHEREAS**, The Board of Trustees seek to continue to engage David Royer as Chief Executive Officer for an extended period of time.

**WHEREAS**, Mr. Royer has been deemed to have successfully met the duties and responsibilities of the position of Chief Executive Officer during past year; and

**Now, THEREFORE, BE IT RESOLVED** by the ADAMH Board of Trustees approval to extend the agreement of employment for the period of May 29, 2019 through October 31, 2019 or sixty days after the new CEO arrives for work, whichever occurs first.

**WITNESS THEREOF**, I hereunto subscribe my name on this twenty eighth day of May, Two Thousand and Nineteen.

**Nathan Wymer moved to adopt the resolution: 201900528-02 Extending Employment Contract of ADAMH CEO; Irma Phillips-Carmichael seconded; MOTION CARRIED.**

Ann Seren mentioned the NAMI Walk is scheduled for Saturday, June 8, 2019 at Wolfe Park, 105 Park Drive, Columbus, Ohio 43219. Registration at 9:30 AM walk begins at 10:30 AM. She has participated in the walk for seventeen years. If you need additional information, please feel free to contact her.

Meeting adjourned at 7:08 p.m.



Recorder: Tikara Robinson

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Peggy Anderson, Chair

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Trudy Bartley, Secretary

**COORDINATING COMMITTEE MEETING**  
**Meeting Minutes – August 12, 2019**

**PRESENT:** Carole Anderson, Peggy Anderson, Trudy Bartley, Scott Doran, Karri Dosmann, Bipender Jindal, Mitzi Kirkbride, Jennifer Richardson, Ann Seren, Ron Walters, Nathan Wymer

**ABSENT:** Holly Dabelko-Schoeny, Sharon McCloy-Reichard, Terree Stevenson

**August Committee & Board Agenda**

***I. Call to Order:***

Peggy Anderson called the meeting to order at 12:02 p.m.

Peggy Anderson announced our new Board of Trustee member Holly Dabelko-Schoeny. She wasn't able to attend the Coordinating Committee but she will be in attendance at the August Board meeting on August 27. Dr. Dabelko-Shoeny is an Associate Professor in Social Work at The Ohio State University. Previously, she worked at Central Ohio Area Agency on Aging and the Franklin County Office on Aging.

Peggy Anderson recognized ADAMH staff, Matilda Woods, ADAMH Senior Director of Human Resources for receiving the Human Resources Lifetime Achievement Award from Columbus CEO Magazine.

Peggy Anderson gave a brief update on the CEO Search. She explained August was a challenging month due to the schedules and summer vacations but the process is moving along. She mentioned some of the most important aspects listed in the CEO Job Profile for potential candidates who may be interested:

- Visionary and Transformational Leadership
- Community Partnership and Collaboration
- Organizational Effectiveness
- Financial Performance and Sustainability
- Team Leadership and Development in Board Government

***II. Presentation:***

Juliet Dorris-Williams, Executive Director of The P.E.E.R. Center gave a presentation on the services they provide.

***III. August Board Action Items:***

**A. Concord Pathway Expansion** – Delaney Smith explained that this action recommends ADAMH Board of Franklin County allocate an additional \$92,344 to Concord Counseling Center for the remainder of Contract Year (KY) 2019 and \$184,687 for KY 2020 to expand the transitional and supported employment services as part of the Pathway Clubhouse.

Individuals with mental illness who are competitively employed report a higher quality of life while experiencing fewer symptoms of their illness. And despite an average of 60% of persons with mental illness reporting a desire to work, the unemployment rate of this segment of the population remains at 80% or higher<sup>1</sup>. However, the employment rate of clubhouse members is reported at 42%; this is double the rate of individuals receiving services from the community mental health system who are not clubhouse members<sup>2</sup>.

These services will be available to all residents of Franklin County with a mental health disorder who may be considering seeking employment and would like to begin a transitional work program as a first step. An additional 100 Pathway Clubhouse members will receive transitional employment services in 2019.

**The Coordinating Committee approved this action to go on the Consent agenda.**

**B. Community Housing Network Creekside Place Capital** – Delaney Smith explained that this action recommends that the ADAMH Board of Franklin County authorize capital funding in the amount of \$650,000 to develop a permanent supportive housing (PSH) project–Creekside Place.

The project will provide housing for Franklin County residents who have been diagnosed with severe persistent mental illness or dually diagnosed adults who **do not** meet the Housing and Urban Development (HUD) definition of homelessness upon admission. The Creekside project will be a three-story structure with a total of 63 units – 40 of which will be dedicated to ADAMH consumers. The remaining 23 beds will be prioritized by the Community Shelter Board.

Community Housing Network (CHN) is proposing to expand capacity of permanent supportive housing units for ADAMH system of care by developing a 63-unit new construction development in Franklin County, Ohio near east side of Columbus. The property is anticipated to be complete in August of 2021. 80% of ADAMH consumers residing in CHN’s housing will retain housing for at least 12 months.

Mitzi Kirkbride asked if supportive services will be offered to the residents.

Delaney Smith replied at some point their long term goal will be to incorporate services to residents by partnering with other agencies.

David Royer commented discussions have taken place with Community Housing Network and Columbus Metropolitan Housing Authority for potential projects to build quality housing over the next 3 to 5 years. The plan for next year is to build another housing development.

**The Coordinating Committee approved this action to go on the Consent agenda.**

David Royer provided a brief update on Columbus Area Integrated Health Services and ADAMH’s efforts on the Near East Side. ADAMH is partnering with Southeast Healthcare and PrimaryOne Health to insure services are in place. The organizations are working together to identify a location to provide services. The 1515 E. Broad Street building has been leased to Mid-Ohio Behavioral Health Services.

ADAMH is continuing to meet with the community members to address any concerns. David Royer explained that some discussions took place relating to the culture and understanding what is important to the community.

Kevin Dixon replied Pat Ryan, PHD, Social Worker attended the meeting. He stated she counsels clients who previously attended Columbus Area. Her concerns were making sure we understand how they engage in the community and to ensure they receive the best possible care. The Near East Side community meetings have taken place and will continue. The meetings are scheduled for Wednesday, August 14 and Thursday, August 29 from 6 – 7:30 p.m. at East High School, 1500 E. Broad Street, Cols, OH 43205.

Trudy Bartley offered The Ohio State University of African American and African Studies Community Extension Center, 905 Mt. Vernon Avenue, Cols, Ohio 43203 as an option to hold meetings.

***August Board Actions Cont.:***

**C. CAIHS 340.037** – Mark Lambert explained that this action recommends the ADAMH Board of ADAMH Board of Franklin County transfer \$425,000 in residual Contract Year (KY) 2019 Columbus Area (CAIHS) appropriations to fund a “CAIHS 340.037 Transition” block grant for KY 2019 (up to \$400,000) and KY 2020 (up to \$25,000).

The CAIHS 340.037 Transition block grant will be used to temporarily manage CAIHS operations (linking clients to new providers and client record management).

As of 7/31/19, the ADAMH Board has incurred \$326,824.63 in operating expenses associated with temporarily operating CAIHS.

Professional Services	\$245,965.22
Record Management	\$17,128.12
Office Supplies	\$2,238.29
IT Services	\$32,314.96
Facilities	\$29,178.04
	\$326,824.63

ADAMH temporarily assumed CAIHS operational management effective 4/30/2019. During the month of May 2019, ADAMH staff and independent contractors facilitated the transfer of an estimated 1,000 former CAIHS clients and linked them with new providers. In addition, ADAMH took possession of approximately 1,500 boxes of CAIHS client, fiscal and operational records.

Chapter 340.037 of the Ohio Revised Code gives Boards the authority to operate/provide services in an emergency situation.

This action is budget neutral to the Board. ADAMH will transfer previously approved residual KY 2019 appropriations from Columbus Area to fund this block grant.

Scott Doran asked if ADAMH is distributing the funding appropriately.

David Royer replied this is budget neutral which is a Block Grant which is distributed differently.

**The Coordinating Committee approved this action to go on the Consent agenda.**

**D. KY 2020 Provider Allocations** – Mark Lambert explained that this action recommends that the ADAMH Board of Franklin County authorize Provider Service spending authority for Contract Year (KY) 2020. This action appropriates \$97 million in ADAMH spending authority to fulfill ADAMH Provider services contracts.

These allocations will be the basis for KY 2020 budgeting and service planning. Provider specific allocations are contingent upon the approval of the KY 2020 Agency Service Plan and Budget.

**Table 1** summarizes KY 2020 planned allocations by discretionary status. In aggregate, KY 2020 allocations are 1.9% higher than KY 2019 allocation levels.

**Table 1: Proposed KY 2020 Provider Planning Numbers**

Type of Allocation	KY19 Provider Allocations	KY20 Proposed Planning Numbers	% Change
Non-Discretionary	\$8,314,440	\$9,727,391	17.0%
Discretionary	\$86,871,078	\$87,249,758	0.4%
<b>TOTALS</b>	<b>\$95,185,518</b>	<b>\$96,977,148</b>	<b>1.9%</b>

**Coordinating Committee approved this action to go on the Consent agenda.**

**E. CY2020 Board Administrative Budget** – Mark Lambert explained that this CEO action recommends that the ADAMH Board of Franklin County authorize the Calendar Year (CY) 2020 Board administrative budget. The proposed budget will accommodate the necessary staff, purchased services, supplies and equipment needed to operate the ADAMH Board during CY 2020.

Proposed significant changes in payroll include:

1. **ADAMH Staff** – The proposed CY 2020 budget supports 52.7 full-time equivalent (FTE) positions (including three COG positions). ADAMH staff will be eligible for up to a 3% pay adjustment in 2020. The adjustment will include a cost of living increase (determined by the Franklin County Commissioners) and a potential merit pay increase for the residual balance. For example, if the cost of living adjustment is 2%, ADAMH staff will be eligible for a maximum 1% merit increase based on employee performance.
2. **27<sup>th</sup> Pay Period** – The County payroll system operates on a bi-weekly schedule (generally there are 26 pay dates per year). Every 10 to 11 years a 27<sup>th</sup> pay period is necessary to pay staff for residual days accumulated. The additional pay will result in a one-time increase of 3.8% for CY 2020.
3. **Term Pays & Pay Outs** – About 4% of the proposed CY 2020 budget for Salaries includes Vacation and Sick Term Pays and Pay Outs. The expenditure amounts vary from year to year but occur whenever there is an employee separation/retirement.

4. Employee Benefit Contribution – All ADAMH employees who opt for health insurance coverage will be required to pay a portion of the insurance premiums for CY 2020. Currently, employees who elect to cover their spouse contribute \$316 per month and all other employees (single or single with dependents) contribute \$140 per month. These amounts are budgeted to increase to \$331/\$149 respectively for 2020 and are subject to change once the healthcare plan is finalized.

Proposed noteworthy highlights in the non-payroll budget include:

1. SHARES / Council of Government (COG) – ADAMH is budgeting to expend \$1,000,000 during CY 2020 (an increase of \$250,000) for COG related expenses. The increase can be primarily attributed to the Cuyahoga ADAMH Board withdrawing from the COG. Equal amounts for the COG will be borne by the Franklin and Hamilton County ADAMH Boards.
2. Capital – ADAMH purchased property in 2019 for the potential location of a new Franklin County Crisis Center. The 2020 capital budget includes \$150,000 architect services for further development of that project.

Peggy Anderson asked if Hamilton County will still be on board since the future of SHARES is uncertain.

David Royer replied the vendor performance hasn't been consistent. The COG is exploring another option (Smartcare) as a replacement product for SHARES. There will be dialogue shared between Hamilton and Franklin County and Provider community before a decision is made.

Scott Doran asked if Cleveland gave a reason for their departure.

David Royer replied they went through multiple leadership changes. The direction of the leadership changed and a decision was made to change their product.

**The Coordinating Committee approved this action to go on the Consent agenda**

#### ***IV. Other Business:***

Peggy Anderson mentioned Nathan Wymer will provide an update on the Audit Committee meeting at the August 27 Board meeting.

Sam Schuler from Community Housing Network will attend the August Board meeting to share information on the new Community Housing Network Creekside project.

#### ***V. Adjournment:***

Adjournment: 1:24 p.m.

Recorder: Tikara Robinson

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Peggy Anderson: Board Chair

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Trudy Bartley: Secretary



**ALCOHOL, DRUG AND MENTAL HEALTH BOARD  
OF FRANKLIN COUNTY  
Audit Committee – Meeting Minutes  
July 10, 2019**

MEMBERS PRESENT: Peggy Anderson, Trudy Bartley, Scott Doran, Nathan Wymer

STAFF: Heber Howard, Mark Lambert, Willie Pinkins, David Royer, Aimee Shadwick

GUEST: Ryan Fortney (Ohio State Auditor's Office)

Wymer called the meeting to order at 10:30am

Fortney reviewed the Board's 2018 Audit report highlighting the following:

- Management Letter - two comments
- Independent Auditor's report - Unmodified opinion
- Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and other Matter - no material weaknesses in internal control and no material noncompliance
- Independent Auditor's Report on Compliance with Requirements Applicable to Each Major Federal Program and on Internal Control over Compliance - no material weaknesses in internal control and no material noncompliance

Internal Auditor will prepare a corrective action plan to address the Management Letter comments

Staff recognized Heber Howard for his excellent work in preparing the ADAMH Board's annual financial statements

Royer led the committee in a discussion about discontinuing the Board's independent financial reporting and auditing. With discontinuing the Board's independent audit, the Board would be audited as part of Franklin County CAFR. Fortney responded that the State Auditor's Office would need adequate notice of any audit changes and that he has already scheduled the Board's 2019 audit work. He stated he needs notified in spring 2019 for a change in 2020.

Wymer led the Committee in a discussion about further audit committee





**ALCOHOL, DRUG AND MENTAL HEALTH BOARD  
OF FRANKLIN COUNTY  
Audit Committee – Meeting Minutes  
July 10, 2019**

functions. Royer recommended that the committee meet two times per year. Royer also suggested the follow projects for the Audit Committee, in addition to its current work with the Board annual audit:

- Annual review of Provider's profiles – highlighting Provider with special fiscal concerns
- Annual review of internal audit reports

Anderson agreed we should review troubling provider audits going forward.

Anderson raised the discussion about SHARES. Anderson stated she has heard that SHARES is a problem as Providers are being paid as much as 30 days late. Lambert responded this is inaccurate. Providers are being paid twice per month per the production schedule. Royer commented that providers should be able to bill prior to 100 days and the new CEO will be responsible for replacing SHARES potentially. Wymer suggested we form a stakeholder group of SHARES users to ease community concerns about any change or replacement of SHARES. Doran suggested we have a Provider network meeting several times a year to get their feedback on issues.

Audit Committee will meet in September to review Provider's profiles and audit reports.

Wymer adjourned the meeting at 11:45am.

Recorder: Kathy Podlasiak



ADAMH Board of Franklin County

447 EAST BROAD STREET,

BOARD ROOM

SEARCH COMMITTEE MEETING

*Friday, May 31, 2019 – 9:00 a.m. – 12:00 p.m.*

**CEO SEARCH COMMITTEE MEETING MINUTES**

PRESENT: Peggy Anderson - Chair CEO Search Committee, Trudy Bartley – Board Member, Karri Dosmann – Board Member, Mitzi Kirkbride – Board Member, Sharon McCloy-Reichard – Board Member, Ken Wilson – County Administrator, Irma Phillip-Carmichael – Board Member, Nathan Wymer – Board Member

ABSENT: None.

STAFF: Aimee Shadwick – Public Affairs Director, Tikara Robinson - Executive Assistant, Matilda Woods – HR Director

GUEST: Carrie Crockett – BeecherHill, Senior Managing Director, Cindy Hilsheimer, BeecherHill, Managing Principal

I. Call to Order:

Peggy Anderson called the CEO Search Committee meeting of the ADAMH Board of Franklin to order at 9:12 a.m.

II. Welcome and Opening Remarks:

Peggy Anderson asked the board of Trustees if they had any suggestions or comments concerning the CEO Job Description.

III. Discussion related to the CEO Job Description:

Irma Phillip-Carmichael asked about the job description under Primary Responsibilities/Expected Outcomes: Bullet #4 - Promotes Cultural Humility in the provision and administration of services funded by the Board and within the ADAMH Board itself. She was concerned that competencies were removed out of the context. She asked the Search Committee to pay attention to this due to the community be culturally diverse.

Peggy Anderson replied and stated initially competencies was in the job description. She asked Matilda Woods to make the change to bullet #4 to reflect – Promotes Cultural Competency and Humility in the provision and administration of services funded by the Board and within the ADAMH Board itself.

Irma Phillip-Carmichael asked is ADAMH going to write in the description of the transformation nature of the CEO that the Search Committee is currently searching for.

Peggy Anderson replied and asked Matilda Woods to make the change under Core Competencies/Demonstrated Skills: Knowledge to reflect – Demonstrated knowledge of evidenced based test practices in the areas of behavioral healthcare planning, evaluation and accountability.

Matilda Woods mentioned Karris Dosmann asked if an Advance Degree is required. She provided information on CEO Educational Background of Mental Health Boards.

- Over 65% of Mental Health Boards CEO's have Advance Degrees (approximately 33 out of 51), Source: Ohio Association of County Behavioral Health Authorities (OACBHA)
- All three large Urban Mental Health Boards in (Franklin, Cuyahoga and Hamilton County) have Advanced Degrees.
- 80% of ADAMH Staff have Advanced Degrees.
- 100% of ADAMH Senior Staff, Management Teams and Clinical Staff have Advanced Degrees.

Peggy Anderson asked are there any other changes to the CEO Job Description.

**Sharon McCloy-Reichard moved to approve the CEO Job Description; Irma Phillips-Carmichael seconded; MOTION CARRIED**

#### IV. Brief discussion occurred to explain the process of Executive Sessions:

Peggy Anderson asked Aimee Shadwick to explain the Sunshine Law, process and procedures upon entering into Executive Session.

Cindy Hilsheimer asked can you take notes in Executive Session.

Aimee Shadwick replied yes, but if you share the information with someone it becomes a public record. If BeecherHill passes out information in Executive Session her recommendation before the meeting ends is to collect all documents.

Aimee Shadwick mentioned if there is a public records request ADAMH would seek legal counsel for guidance from the prosecuting attorney's office.

Cindy Hilsheimer commented after the session concludes and you make a determination on the candidates you would like to interview. She emphasized she would inform them that if they decide they want to move forward their information will now become public record.

Cindy mentioned when the session concludes and the Search Committee determines who we want to speak with. We would notify the applicants that their information is public records.

#### V. Search Committee entered into Executive Session:

Peggy Anderson announced the Board would commence an Executive Session for the purpose of Personnel matters discussing compensation of public employee, official, licensee or regulated individual; Roll was called; eight members were present; the executive session commenced at 9:53 a.m. and terminated at 11:40 p.m.

Meeting Adjourned 11:42 a.m.

By: Tikara Robinson

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Peggy Anderson, Board Chair

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Trudy Bartley, Secretary



**ADAMH Board of Franklin County**

Meeting Location - Beecher Hill

250 SOUTH CIVIC DRIVE, SUITE 100

COLUMBUS, OHIO 43215

*Friday, June 14, 2019 – 9:30 a.m. – 2:30 p.m.*

**CEO SEARCH COMMITTEE MEETING MINUTES**

PRESENT: Peggy Anderson - Chair CEO Search Committee, Trudy Bartley – Board Member, Karri Dosmann – Board Member, Mitzi Kirkbride – Board Member, Sharon McCloy-Reichard – Board Member, Ken Wilson – County Administrator, Irma Phillips-Carmichael, Board Member, Nathan Wymer – Board Member

ABSENT: None.

STAFF: Aimee Shadwick – Public Affairs Director, Tikara Robinson - Executive Assistant

**I. Call to Order:**

Peggy Anderson called the CEO Search Committee meeting of the ADAMH Board of Franklin to order at 9:34 a.m.

**II. Welcome and Opening Remarks:**

Peggy Anderson provided a brief update to the Search Committee members concerning public records request. Aimee Shadwick of Public Affairs had a request from the Columbus Dispatch to release the names of the candidates who were interviewed. Aimee Shadwick will be providing this information to the Columbus Dispatch today. In addition, Public Affairs team had two additional public records request and they have responded.

Sharon McCloy-Reichard asked who inquired.

Aimee Shadwick replied a communication firm and the other request was anonymous.

Sharon McCloy-Reichard asked what their request was for.

Aimee Shadwick replied they asked for the names of the Search Committee members. The request for a list of the interviewees and their resumes would not be readily available until this afternoon or Monday.

Aimee Shadwick reminded the Search Committee members on the process concerning the media. She asked the committee to forward all calls to Public Affairs at ADAMH Board of Franklin County. Peggy Anderson is the spokesperson for the Search Committee.

Peggy Anderson reminded the Search Committee that the meeting scheduled for June 21 is cancelled. Tikara Robinson will send out a meeting cancellation.

### III. Executive Session

Peggy Anderson announced the Search Committee would commence into the Executive Session for the purpose of Personnel matters discussing employment of public employee, official, licensee or regulated individual; Roll was called; six were present; the executive session commenced at 9:44 p.m. and terminated at 3:03 p.m.

Nathan Wymer joined the meeting at 9:50 a.m.

Karri Dosmann joined the meeting at 12:30 p.m.

### V. Chair's Closing Remarks and Adjournment

Peggy Anderson mentioned the Search Committee will meet on June 28, 2019. The deadline for accepting application for the CEO position is June 28, 2019. She asked the Search Committee members to leave the placeholders on their calendar until further notice.

Meeting Adjourned 3:06 p.m.

By: Tikara Robinson

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Peggy Anderson, Board Chair

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Trudy Bartley, Secretary



ADAMH Board of Franklin County

Meeting Location - Beecher Hill

250 SOUTH CIVIC DRIVE,

BOARD ROOM

*Friday, June 28, 2019 – 9:30 a.m. – 5:00 p.m.*

**CEO SEARCH COMMITTEE MEETING MINUTES**

PRESENT: Peggy Anderson - Chair CEO Search Committee, Trudy Bartley – Board Member, Karri Dosmann – Board Member, Mitzi Kirkbride – Board Member, Sharon McCloy-Reichard – Board Member, Ken Wilson – County Administrator, Irma Phillips-Carmichael, Board Member, Nathan Wymer – Board Member

ABSENT: None.

STAFF: Tikara Robinson - Executive Assistant, Aimee Shadwick – Public Affairs Director, Matilda Woods – Senior Human Resources Director

**I. Call to Order:**

Peggy Anderson called the CEO Search Committee meeting of the ADAMH Board of Franklin to order at 9:32 a.m.

**II. Welcome and Opening Remarks:**

Peggy Anderson provided an update on the plan to release information to the media based off an additional request from the Columbus Dispatch. Aimee Shadwick will be releasing the applicants' names and the interviewee list to the Dispatch this afternoon. The Public Affairs team has not received any additional public records request at this time. Peggy Anderson will speak with Rita Price at the Columbus Dispatch should she request an interview. She will inform the Search Committee if she conducts an interview.

Mitzi Kirkbride asked Peggy Anderson if she would be using the list enclosed in the packet.

Mark Ryan replied the list has been updated to reflect the current applicants.

**III. Executive Session**

Peggy Anderson announced the Search Committee would commence the Executive Session for the purpose of Personnel matters discussing employment of public employee, official, licensee or regulated individual; Roll was called; seven Board of Trustee members were present; in addition to Ken Wilson, County Administrator, the executive session commenced at 9:41 a.m. and terminated at 4:02 p.m.

V. Chair's Closing Remarks and Adjournment

Peggy Anderson mentioned the meetings scheduled for July will be cancelled. The Search Committee will meet on August 2, 2019 from 9:00 – 12:00 PM. She asked the committee to leave all meetings dates in August as placeholders on their calendar until further notice.

Meeting Adjourned 4:21 p.m.

By: Tikara Robinson

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Peggy Anderson, Board Chair

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Trudy Bartley, Secretary



Consumer & Family  
Advocacy Council  
447 East Broad St.  
Columbus, OH 43215  
614.222.3753

❖  
Rotating Facilitator

❖  
Scribe (Recorder)  
Christy M

❖  
Phil Hedden  
ADAMH Consumer  
And Family Advocate

# The Consumer & Family Advocacy Council

## Meeting Summary August 5, 2019

**Members Present 18; Staff present 1 – Phil Hedden, Client Rights Advocate;**

### **WELCOME Everyone and INTRODUCTIONS!**

Phil kicked off the meeting by having group members introduce themselves and share a bit about their involvement with CFAC.

**Special Recovery Speaker**—Person scheduled was not in attendance and back up did not feel prepared to share his recovery journey at this time.

**Guest Speakers: Tim Lockard, Bio-One and ColumbusHoarding.com and Karen Kruzan, K2 Organizing, LLC: Hoarding discussion and resources available.**

2.6% or around 50,000 Franklin County residents are affected in some manner by hoarding issues. 75% of those have contributing factors of a co-occurring behavioral health disorder. Some contributing factors are age/disability related which compound the issues even further. Cleaning up and getting rid of items can trigger emotional responses and compromise coping skills leading to inability/paralyzed feeling of getting started with the cleanup process. I will attach a clutter Image Rating tool to demonstrate various levels of disorganization and clutter. Socioeconomic status is not a factor in hoarding. #1 Group of those identified as hoarders are Teachers, followed by Social Workers and then Artists. Code Enforcement can initiate Eviction process. Deterrents to obtaining help involve: 1. fear of not being able to afford repairs/cleanup and 2. Stigma-embarrassment from community and family members. Both speakers are great resources to initiate organization/cleanup and therapy. I will attach their information in a scanned document with their business cards. The Columbus Hoarding Task Force and the Institute for Challenging Disorganization.org are also great resources. It is essential that professional help is sought as recidivism/reoccurrence is extremely high.

### **Involvement Committee and other Workgroup Reporting:**

Community Educational Event discussed—Community Resources/Connections and Representatives to share information/Creativity and Wellness groups Co-occurring during the event with the possibility of including the parking lot for outdoor wellness activities. Community Education Event: Monday, September 9th from 4-7pm. This event will focus on Recovery Focused Talent Sharing, Experiential/Educational and Informational Wellness activities. First of all we need to come up with a name for this event that will relay this message as to what the event is about. We need to secure folks that want to share talent and others that can share wellness focused activities/information. We also need some creative folks to work on a flyer so we can get this out and market our event soon.

- This Is My Brave -The Show: Columbus, OH--Sunday, November 3, 2019 Time TBA Lincoln Theatre, 769 East Long Street, Columbus, OH 43203 Columbus Dispatch article shared with group and will be attached and included with meeting summary.
- Trauma Informed Care Training at PEER Center West, 860/866 West Broad Street, Tuesday, August 13 from 9-1. Check in 8:45. Cost Free-CEU's for Certified Peer Supporters.
- Meetup App can locate NAMI Classes in MH Community. Johari Sharp is Organizer
- Keys to the City Gahanna-Creekside area-5 pianos and food trucks, music and live painting demonstration will be on the agenda-August 10<sup>th</sup> from 4-8pm

**Meeting ended at 6:08pm with socialization and networking until 6:45pm.**

**No Involvement Committee Meeting September Community  
Educational Event-Monday September 9 from 4-7pm**

**Recovery Focused Talent Sharing  
Experiential/Educational and Informational Wellness Activities**



ALCOHOL, DRUG AND MENTAL HEALTH BOARD OF FRANKLIN COUNTY  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN CASH BALANCE  
LEVY AND SPECIAL REVENUE  
FOR THE MONTH ENDED  
July 31, 2019

Revenue	Original Budget	Budget Revisions	Current Budget	Actual	Variance	Percent of Budget Used To Date
Taxes	\$54,464,211	\$298,971	\$54,763,182	\$29,002,724	(\$25,760,458)	53.0%
Intergovernmental- Reimbursement	\$5,668,821	\$4,016	\$5,672,837	\$2,823,212	(\$2,849,625)	49.8%
Intergovernmental - Special Revenue	\$16,803,543	\$0	\$16,803,543	\$9,415,043	(\$7,388,500)	56.0%
Other	\$2,500,500	\$1,232,829	\$3,733,329	\$4,024,968	\$291,638	107.8%
Total Revenue	\$79,437,075	\$1,535,816	\$80,972,891	\$45,265,946	(\$35,706,945)	55.9%
<b>Expenditures</b>						
Personal Services	\$6,024,210	\$167,183	\$6,191,393	\$3,218,121	\$2,973,272	52.0%
Materials & Services	\$2,534,865	\$0	\$2,534,865	\$1,210,231	\$1,324,634	47.7%
Service Providers	\$93,462,066	(\$500,000)	\$92,962,066	\$46,402,196	\$46,559,870	49.9%
Capital	\$20,000	\$500,000	\$520,000	\$462,460	\$57,540	88.9%
Transfers	\$0	\$1,232,829	\$1,232,829	\$1,232,829	\$0	100.0%
Council of Governments (COG)	\$750,000	\$0	\$750,000	\$406,927	\$343,073	54.3%
Total Expenditures	\$102,791,141	\$1,400,012	\$104,191,153	\$52,932,765	\$51,258,388	50.8%
Excess of Revenues Over (Under) Expenditures				(\$7,666,819)		
Beginning Cash Balance at January 1, 2019				\$65,120,824		
Ending Cash Balance at July 31, 2019				\$57,454,005		
<b>Cash Balance Summary</b>						
90 Day Operating Reserve				\$25,690,969		
Budget Stabilization Reserve as of July 31, 2019				\$25,645,099		
Cash Balance Designated to be Spent in 2019				\$6,117,937		
(Memorandum: Ending Cash Balance at July 31, 2018)				\$93,027,248		
(Memorandum: Undesignated Cash Balance at December 31, 2018)				\$7,258,040		



**ALCOHOL, DRUG AND MENTAL HEALTH BOARD  
OF FRANKLIN COUNTY  
COMPARATIVE BALANCE STATEMENT**

	Levy 7/31/2019	Levy 6/30/2019	\$ Variance Incr/(Decr)	% Incr/(Dec)
<b>ASSETS</b>				
Cash	\$50,468,489	\$55,207,397	(\$4,738,908)	-8.6%
Provider Receivables	\$1,825,536	\$1,851,949	(\$26,413)	-1.4%
Due from Other Funds	\$620,181	\$620,181	\$0	0.0%
Due from Other Governments	\$290,409	\$242,963	\$47,446	19.5%
<b>Total Assets</b>	<b>\$53,204,616</b>	<b>\$57,922,490</b>	<b>(\$4,717,874)</b>	<b>-8.1%</b>
<b>LIABILITIES</b>				
Accrued Wages Payable	\$200,405	\$142,471	\$57,934	40.7%
PERS and Medicare Payable	\$29,152	\$29,239	(\$87)	-0.3%
Claims Payable - Current Year	\$1,315,184	\$1,263,747	\$51,438	4.1%
Block Grants Payable - Current Year	\$2,955,529	\$1,853,859	\$1,101,670	59.4%
Claims Payable - Prior Years	\$0	\$0	\$0	NA
Block Grants Payable - Prior Years	\$0	\$0	\$0	NA
Due to Other Funds	\$0	\$0	\$0	NA
Funds held for Others	\$0	\$0	\$0	NA
Deferred Revenue	\$0	\$0	\$0	NA
<b>Total Liabilities</b>	<b>\$4,500,270</b>	<b>\$3,289,315</b>	<b>\$1,210,955</b>	<b>36.8%</b>
<b>FUND EQUITY</b>				
Undesignated				
<b>Total Fund Equity</b>	<b>\$48,704,346</b>	<b>\$54,633,175</b>	<b>(\$5,928,829)</b>	<b>-10.9%</b>
<b>Total Liabilities and Fund Equity</b>	<b>\$53,204,616</b>	<b>\$57,922,490</b>	<b>(\$4,717,874)</b>	<b>-8.1%</b>



**ALCOHOL, DRUG AND MENTAL HEALTH BOARD  
OF FRANKLIN COUNTY  
COMPARATIVE BALANCE STATEMENT**

	Special Revenue 7/31/2019	Special Revenue 6/30/2019	\$ Variance Incr/(Decr)	% Incr/(Dec)
<b>ASSETS</b>				
Cash	\$6,802,132	\$7,679,392	(\$877,260)	-11.4%
Provider Receivables	\$0	\$0	\$0	NA
Due from Other Funds	\$0	\$0	\$0	NA
Due from Other Governments	\$20,000	\$22,500	(\$2,500)	-11.1%
<b>Total Assets</b>	<b>\$6,822,132</b>	<b>\$7,701,892</b>	<b>(\$879,760)</b>	<b>-11.4%</b>
<b>LIABILITIES</b>				
Accrued Wages Payable	\$0	\$0	\$0	NA
PERS and Medicare Payable	\$0	\$0	\$0	NA
Claims Payable - Current Year	\$233,685	\$43,554	\$190,131	436.5%
Block Grants Payable - Current Year	\$2,841,820	\$379,845	\$2,461,975	648.2%
Claims Payable - Prior Years	\$0	\$0	\$0	NA
Block Grants Payable - Prior Years	\$118,588	\$118,588	\$0	0.0%
Due to Other Funds	\$620,181	\$620,181	\$0	0.0%
Funds held for Others	\$0	\$0	\$0	NA
Deferred Revenue	\$3,007,857	\$6,539,723	(\$3,531,866)	-54.0%
<b>Total Liabilities</b>	<b>\$6,822,132</b>	<b>\$7,701,892</b>	<b>(\$879,760)</b>	<b>-11.4%</b>
<b>FUND EQUITY</b>				
Undesignated				
<b>Total Fund Equity</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>NA</b>
<b>Total Liabilities and Fund Equity</b>	<b>\$6,822,132</b>	<b>\$7,701,892</b>	<b>(\$879,760)</b>	<b>-11.4%</b>



**ALCOHOL, DRUG AND MENTAL HEALTH BOARD  
OF FRANKLIN COUNTY  
COMPARATIVE BALANCE STATEMENT**

	<b>Totals 7/31/2019</b>	<b>Totals 6/30/2019</b>	<b>\$ Variance Incr/(Decr)</b>	<b>% Incr/(Dec)</b>
<b>ASSETS</b>				
Cash	\$57,270,621	\$62,886,789	(\$5,616,168)	-8.9%
Provider Receivables	\$1,825,536	\$1,851,949	(\$26,413)	-1.4%
Due from Other Funds	\$620,181	\$620,181	\$0	0.0%
Due from Other Governments	\$310,409	\$265,463	\$44,946	16.9%
<b>Total Assets</b>	<b>\$60,026,748</b>	<b>\$65,624,382</b>	<b>(\$5,597,635)</b>	<b>-8.5%</b>
<b>LIABILITIES</b>				
Accrued Wages Payable	\$200,405	\$142,471	\$57,934	40.7%
PERS and Medicare Payable	\$29,152	\$29,239	(\$87)	-0.3%
Claims Payable - Current Year	\$1,548,869	\$1,307,301	\$241,568	18.5%
Block Grants Payable - Current Year	\$5,797,349	\$2,233,704	\$3,563,645	159.5%
Claims Payable - Prior Years	\$0	\$0	\$0	NA
Block Grants Payable - Prior Years	\$118,588	\$118,588	\$0	0.0%
Due to Other Funds	\$620,181	\$620,181	\$0	0.0%
Funds held for Others	\$0	\$0	\$0	NA
Deferred Revenue	\$3,007,857	\$6,539,723	(\$3,531,866)	-54.0%
<b>Total Liabilities</b>	<b>\$11,322,402</b>	<b>\$10,991,207</b>	<b>\$331,195</b>	<b>3.0%</b>
<b>FUND EQUITY</b>				
Undesignated				
<b>Total Fund Equity</b>	<b>\$48,704,346</b>	<b>\$54,633,175</b>	<b>(\$5,928,829)</b>	<b>-10.9%</b>
<b>Total Liabilities and Fund Equity</b>	<b>\$60,026,748</b>	<b>\$65,624,382</b>	<b>(\$5,597,635)</b>	<b>-8.5%</b>



ALCOHOL, DRUG AND MENTAL HEALTH BOARD  
OF FRANKLIN COUNTY  
COMPARATIVE BALANCE STATEMENT

	Council of Governments 7/31/2019	Council of Governments 6/30/2019	\$ Variance Incr/(Decr)	% Incr/(Dec)
<b>ASSETS</b>				
Cash	\$183,384	\$195,829	(\$12,444)	-6.4%
Provider Receivables	\$0	\$0	\$0	NA
Due from Other Funds	\$0	\$0	\$0	NA
Due from Other Governments	\$64,961	\$52,829	\$12,132	23.0%
<b>Total Assets</b>	<b>\$248,345</b>	<b>\$248,657</b>	<b>(\$312)</b>	<b>-0.1%</b>
<b>LIABILITIES</b>				
Accrued Wages Payable	\$4,470	\$4,470	\$0	0.0%
PERS and Medicare Payable	\$912	\$912	\$0	0.0%
Claims Payable - Current Year	\$0	\$0	\$0	NA
Block Grants Payable - Current Year	\$0	\$0	\$0	NA
Claims Payable - Prior Years	\$0	\$0	\$0	NA
Block Grants Payable - Prior Years	\$0	\$0	\$0	NA
Due to Other Funds	\$242,963	\$242,963	\$0	0.0%
Funds held for Others	\$0	\$0	\$0	NA
Deferred Revenue	\$0	\$312	(\$312)	-100.0%
<b>Total Liabilities</b>	<b>\$248,345</b>	<b>\$248,657</b>	<b>(\$312)</b>	<b>-0.1%</b>
<b>FUND EQUITY</b>				
Undesignated				
<b>Total Fund Equity</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>NA</b>
<b>Total Liabilities and Fund Equity</b>	<b>\$248,345</b>	<b>\$248,657</b>	<b>(\$312)</b>	<b>-0.1%</b>



**Alcohol Drug and Mental Health Board of Franklin County  
CY 2019 Board Administration Spending Authority Analysis  
July 2019**

Type of Expense	CY19 Initial Budget	Budget Revisions	CY19 Current Budget	Month-To-Date Expenditures	Year-To-Date Expenditures	Encumbrances	Total Commitments	Available Budget
Salaries	\$3,938,093	\$135,455	\$4,073,548	\$282,999	\$2,135,435	n/a	\$2,135,435	\$1,938,113
Fringe Benefits	\$1,731,627	\$22,154	\$1,753,781	\$134,828	\$956,982	n/a	\$956,982	\$796,798
Services & Materials	\$1,545,835	\$0	\$1,545,835	(\$186,238)	\$716,948	\$731,237	\$1,448,185	\$97,649
County Fees	\$957,410	\$0	\$957,410	\$0	\$491,968	\$0	\$491,968	\$465,442
Capital	\$20,000	\$500,000	\$520,000	\$0	\$462,460	\$20,405	\$482,865	\$37,135
Council of Government	\$750,000	\$0	\$750,000	\$0	\$406,927	\$343,073	\$750,000	\$0
<b>GRAND TOTALS</b>	<b>\$8,942,965</b>	<b>\$657,609</b>	<b>\$9,600,574</b>	<b>\$231,590</b>	<b>\$5,170,721</b>	<b>\$1,094,715</b>	<b>\$6,265,436</b>	<b>\$3,335,137</b>

Type of Expense	Actual % of Budget Used	Expected % of Budget Used YTD	% Variance	Driver for Expected % of Budget Used
Salaries	52.42%	57.69%	-10.05%	Year-To-Date Pay Periods
Fringe Benefits	54.57%	58.33%	-6.90%	Percentage Of Year Expired
Services & Materials	46.38%	58.33%	-25.77%	% Of Year Expired
County Fees	51.39%	48.46%	5.69%	1.6% Of Levy Revenues Received to date
Capital	88.93%	58.33%	34.41%	% Of Year Expired
Council of Government	54.26%	58.33%	-7.51%	% of Shares Project Completed

**Note: Analysis excludes Fund 2144 - Council of Government (COG)**

**Franklin County ADAMH Board  
CY 2019 Board Administration Spending Authority Analysis  
July 31, 2019**

**ADAMH Board CY 2019**

- 1) **Salaries & Fringe Benefits** – Actual % of budget expended aligns closely with expected expenditures.
- 2) **Services & Materials** – Expenditures related to the CAIHS transition temporarily utilized the Services & Materials and County Fees budgets. In July the CAIHS transition expenditures that had been posted in May and June were reversed from these categories and posted to Social Services (outside of the Board Administration budget), resulting in a negative expense total for the month of July. Similar transactions are expected in future months as the transition concludes but those transactions are expected to be much less than those posted in July.

Aside from the CAIHS transition postings, the actual % of budget expended is less than expected expenditures. Major projects budgeted in this category include building maintenance. Beginning in 2019 the Public Awareness Campaign is appropriated as Social Services outside of the Board Administration budget.

- 3) **Capital** – Capital expenditures budgeted for 2019 included server upgrades. In March the budgeted capital expenditures were increased by \$500,000 to purchase the Harmon Avenue property for the future Franklin County Crisis Center; the land was purchased in March.
- 4) **County Fees** – Levy fees are assessed by the County Auditor's office for collection and advertising expenses and average 1.6% of gross revenues.
- 5) **Council of Government** – The COG is a collaboration between Hamilton, Cuyahoga and Franklin Counties for the purchase and management of the healthcare information management system (SHARES Project). Note that Cuyahoga County removed themselves from the COG effective April 2019.



**ADAMH BOARD OF FRANKLIN COUNTY  
BOARD ACTION  
AUGUST 27, 2019**

**Action Title:** Concord Pathway Expansion

**Recommended Action:** It is recommended that the ADAMH Board of Franklin County allocate an additional \$92,344 to Concord Counseling Center for the remainder of Contract Year (KY) 2019 and \$184,687 for KY 2020 to expand the transitional and supported employment services as part of the Pathway Clubhouse.

**Strategic Result Alignment:** Access to Quality Care Services

**Rationale:**

**Identify Unmet Need in Franklin County?**

Individuals with mental illness who are competitively employed report a higher quality of life while experiencing fewer symptoms of their illness. And despite an average of 60% of persons with mental illness reporting a desire to work, the unemployment rate of this segment of the population remains at 80% or higher<sup>1</sup>. However, the employment rate of clubhouse members is reported at 42%; this is double the rate of individuals receiving services from the community mental health system who are not clubhouse members<sup>2</sup>.

**Who will benefit? What population will be served?**

These services will be available to all residents of Franklin County with a mental health disorder who may be considering seeking employment and would like to begin a transitional work program as a first step.

**What services will be provided to address this unmet need?**

Participants will begin to explore a variety of work opportunities and assess their own interests, education and skills. Transitional work allows an individual to try a job on a part-time temporary basis and receive feedback and coaching from a trained vocational specialist. This experience will help an individual to make informed decisions about future employment. Participants can then transition into supported employment services working in the community. This systematized process allows participants to receive the supports necessary in order to obtain a permanent and competitive job.

**What are the best practices identified to meet this need?**

Transitional work is part of psycho-social rehabilitation programming recognized as an evidence-based best practice. The Clubhouse model has been included by SAMHSA (Substance Abuse and Mental Health Services Administration) on its NREPP (National Registry of Evidence-Based Programs and Practices) listing since 2011.

**Time Period:** KY 2019: 7/1/2019 – 12/31/2019; KY 2020: 1/1/2020 – 12/31/2020

**Output:** An additional 100 Pathway Clubhouse members will receive transitional employment services in 2019.

**Output Efficiency:** \$923.44 per member/individual served

**Result Statement:** Concord Pathway Clubhouse will track the following outcomes:

- Number of members who begin a transitional work placement
- Number of weeks each member participates in a transitional work placement
- Number of members who leave a transitional work placement for competitive employment

**Contractor/Provider Name:** Concord Counseling Center

**Action Number:** 19056

**Type of Action:** This allocation represents an expansion of existing programming with a preferred provider.

**Funding Source:** ADAMH Levy

**Funding Mechanism:** Block Grant requiring encounter claims

**Financial Specification:**

Amount	Fiscal Year	Description	Org#	Object#	Project#
\$92,344	2019	Pathway Clubhouse	11580100	599580	H1014
\$184,687	2020	Pathway Clubhouse	11580100	599580	H1014

**Financial Impact:** This action will increase the Concord Counseling Center allocation by \$92,344 for the remainder of KY 2019 and \$184,687 for KY 2020.

This action will increase ADAMH's Provider budget by \$92,344 in KY 2019 and \$184,687 in KY 2020.

**Business Associate Agreement Required per HIPAA:** No – the contractor or provider is a covered entity that must comply with HIPAA requirements to protect the privacy and security of health information

**ADAMH Staff Responsible For This Action:** Meg Griffing

<sup>1</sup> NAMI (National Alliance on Mental Illness), Road to Recovery: Employment and mental illness. Retrieved August 2, 2019, from <https://www.nami.org>.

<sup>2</sup> Macias, C., Kinney, R., & Rodican, C., (1995). Transitional Employment: An evaluative description of Fountain House practice. Journal of Vocational Rehabilitation, vol. 5, no. 2, pp. 151-157. Retrieved August 2, 2019, from <http://www.iccd.org>.

**ADAMH BOARD OF FRANKLIN COUNTY  
BOARD ACTION  
AUGUST 27, 2019**

**Action Title:** Community Housing Network Creekside Place Capital

**Recommended Action:** It is recommended that the ADAMH Board of Franklin County authorize capital funding in the amount of \$650,000 to develop a permanent supportive housing (PSH) project–Creekside Place.

**Strategic Result Alignment:** Safety, Security, and Stability

**Rationale:**

**Identify Unmet Need in Franklin County?** Despite ADAMH's investments in transitional housing, and residential services, so far this year 54 consumers were discharged to homelessness from acute care settings. Creekside Place will allow ADAMH consumers to have access to an additional 40 permanent supportive housing units located on the East side of Columbus.

**Who will benefit? What population will be served?** The project will provide housing for Franklin County residents who have been diagnosed with severe persistent mental illness or dually diagnosed adults who do not meet the Housing and Urban Development (HUD) definition of homelessness upon admission. The Creekside project will be a three-story structure with a total of 63 units – 40 of which will be dedicated to ADAMH consumers. The remaining 23 beds will be prioritized by the Community Shelter Board.

**What services will be provided to address this unmet need?** Community Housing Network (CHN) is proposing to expand capacity of permanent supportive housing units for ADAMH system of care by developing a 63-unit new construction development in Franklin County, Ohio near east side of Columbus. The property is anticipated to be complete in August of 2021.

**What are the best practices identified to meet this need?** Permanent Supportive Housing is a national best practice model.

**Time Period:** 9/1/2019-12/31/2019

**Outcome:** 80% of ADAMH consumers residing in CHN's housing will retain housing for at least 12 months

**Result Statement:** Creekside place will provide an additional 40 PSH units to the ADAMH housing continuum.

**Contractor/Provider Name:** Community Housing Network, Inc.

**Action Number:** 19057

**Type of Action:** Preferred vendor.

**Funding Source:** ADAMH Levy

**Funding Mechanism:** Block Grant-exempt from encounter claims.

ADAMH will execute a lien against the Creekside Place property. The 30 year forgivable mortgage will be reduced by \$1,805.56 for every month that the property is used for the intended purpose.

**Financial Specification:**

Amount	Fiscal Year	Description	Org#	Object#	Project#
\$650,000	2019	Real Estate Purchase Capital – Creekside Place	11580100	599587	H1014

**Financial Impact:** This action will increase CHN's Contract Year (KY) 2019 budget by \$650,000 during the construction period (2019 & 2020). Unused KY 2019 allocations associated with this project may be carried over into future fiscal years.

This action will increase ADAMH's Provider budget by \$650,000 for KY 2019.

**Business Associate Agreement Required per HIPAA:** No – the contractor or provider is providing services for which a business associate agreement is not necessary for the scope of work covered by the action

**ADAMH Staff Responsible For This Action:** Yakhnitskiy, Irina

**ADAMH BOARD OF FRANKLIN COUNTY  
BOARD ACTION  
AUGUST 27, 2019**

**Action Title:** CAIHS 340.037 Transition

**Recommended Action:** It is recommended that the ADAMH Board transfer \$425,000 in residual Contract Year (KY) 2019 Columbus Area (CAIHS) appropriations to fund a “CAIHS 340.037 Transition” block grant for KY 2019 (up to \$400,000) and KY 2020 (up to \$25,000).

The CAIHS 340.037 Transition block grant will be used to temporarily manage CAIHS operations (linking clients to new providers and client record management).

**Strategic Result Alignment:** Access to Quality Care Services

**Rationale:** As of 7/31/19, the ADAMH Board has incurred \$326,824.63 in operating expenses associated with temporarily operating CAIHS.

Professional Services	\$245,965.22
Record Management	\$17,128.12
Office Supplies	\$2,238.29
IT Services	\$32,314.96
Facilities	\$29,178.04
	<u>\$326,824.63</u>

ADAMH is anticipating to incur an addition \$40,000-\$60,000 in expenses for the remainder of the year. The majority of future expenses will be associated with Client Record Management.

Anticipated expenses in subsequent years will be associated with managing client records (storage, copying, mailing expenses).

The Board has received approval from both the Franklin County Auditor and Office of Budget and Management to journalize expenses from Board Operations to Provider Services.

**Time Period:** April 30, 2019 – December 31, 2019

**Outcome:** ADAMH temporarily assumed CAIHS operational management effective 4/30/2019. During the month of May 2019, ADAMH staff and independent contractors facilitated the transfer of an estimated 1,000 former CAIHS clients and linked them with new providers. In addition, ADAMH took possession of approximately 1,500 boxes of CAIHS client, fiscal and operational records.

**Contractor/Provider Name:** ADAMH Board of Franklin County

**Action Number:** 19053

**Type of Action:** Chapter 340.037 of the Ohio Revised Code gives Boards the authority to operate/provide services in an emergency situation.

**Funding Source:** Levy

**Funding Mechanism:** Block Grant requiring Vendor Invoices

**Financial Specification:**

Amount	Fiscal Year	Description	Org#	Object#	Project#
(\$425,000)	2019	CAIHS General Claims	11580100	599521	H1014
\$400,000	2019	CAIHS 340.037 Transition	11580100	599580	HCAI4
\$25,000	2020	CAIHS 340.037 Transition	11580100	599580	HCAI4

**Financial Impact:** This action is budget neutral to the Board. ADAMH will transfer previously approved residual KY 2019 appropriations from Columbus Area to fund this block grant.

**Business Associate Agreement Required per HIPAA:** Yes – the contractor or provider is a business associate that will help the board carry out its health care activities and functions and use or disclose protected health information on ADAMH's behalf

**ADAMH Staff Responsible For This Action:** Mark Lambert

**ADAMH BOARD OF FRANKLIN COUNTY  
BOARD ACTION  
AUGUST 27, 2019**

**Action Title:** KY 2020 Provider Allocations

**Recommended Action:** It is recommended that the ADAMH Board authorize Provider Service spending authority for Contract Year (KY) 2020. This action appropriates \$97 million in ADAMH spending authority to fulfill ADAMH Provider services contracts.

These allocations will be the basis for KY 2020 budgeting and service planning. Provider specific allocations are contingent upon the approval of the KY 2020 Agency Service Plan and Budget.

**Table 1** summarizes KY 2020 planned allocations by discretionary status. In aggregate, KY 2020 allocations are 1.9% higher than KY 2019 allocation levels.

**Table 1: Proposed KY 2020 Provider Planning Numbers**

Type of Allocation	KY19 Provider Allocations	KY20 Proposed Planning Numbers	% Change
Non-Discretionary	\$8,314,440	\$9,727,391	17.0%
Discretionary	\$86,871,078	\$87,249,758	0.4%
<b>TOTALS</b>	<b>\$95,185,518</b>	<b>\$96,977,148</b>	<b>1.9%</b>

Table Notes:

- KY 2019 allocations exclude KY 2018 roll-over and select one-time allocations
- Allocations (\$4,135,964) previously associated with Columbus Area (CAIHS) are excluded. Future stand-alone actions will be submitted this fall for Trustee consideration
- The table excludes pending August 2019 actions

Please refer to Attachments 1 and 2, "KY 2020 Proposed Provider Allocations" for details regarding individual Provider funding levels.

**Strategic Result Alignment:** All

**Rationale:** KY 2020 Provider planning numbers were developed based on the following:

- Providers' fee-for-service (claim) allocations will be the same as KY 2019
  - Providers will have access to a \$5 million Performance Utilization Pool (PUP) if service utilization exceeds the annual allocation
  - Future funding adjustments will be contingent upon upcoming Levy meetings
- Providers' discretionary Block Grant allocations will be increased by 2%
- In addition to the PUP, select Providers will have access to the following Performance Incentives in 2020:

- Opiate Performance Incentive: a \$1 million performance incentive pool to support the recovery of opiate-addicted clients. Incentive payments will be made to eligible Providers to promote “Same-Day” service delivery (seamless transition of clients from crisis levels of care to community treatment services) and retain opiate-addicted clients in select community based programs for clinically appropriate period(s) of time.
- Value Based Contracting (VBC) Incentive: a \$1 million performance incentive pool to fund two VBC pilot programs. The purpose of this project (2<sup>nd</sup> year) is to develop value-based contracts for selected adult crisis and community-based youth prevention Providers to incentivize applicable outcomes from the value-based contracting/evaluation framework. The focus of the Crisis VBC pilot will be avoiding readmissions to Netcare. The focus of the Community-Based Youth Prevention program will be AoD Knowledge and/or Social-emotional Learning.
- Central Pharmacy: The KY 2020 allocations are the same as KY 2019. These allocations include a \$100,000 set-aside. If one or more of the Providers that have access to Central Pharmacy exceed their KY 2020 allocation, the ADAMH Board will automatically increase their allocation up to the contingency amount. In the event that there are not sufficient contingency Central Pharmacy allocations, Providers will receive a prorated share based on Central Pharmacy charges.
- 120 Day Notices: The following Providers will receive a program specific 120-Day notice. These notices “set-aside” program allocations for additional technical assistance, review and consideration.

Provider	Program	Reason	Amount
Buckeye Ranch	MST	Multi-Funded Program	\$477,290
Village Network	Reception Center	Multi-Funded Program	\$859,519

**Time Period:** Contract Year 2020: January 1, 2020 – December 31, 2020

**Contractor/Provider Name:** Multiple - Refer to Attachment II

**Action Number:** 20002

**Type of Action:** Preferred Vendor/Contract

**Funding Source:** Levy, State, Federal & Local Revenues

**Funding Mechanism:** Provider Claims, Block Grants and Special Service Contracts

**Financial Specification:** Refer to Attachment I & II

**Financial Impact:** The proposed KY 2019 Provider allocations will allow the ADAMH Board to provide essential services within the scope of projected resources.



The following table states the estimated revenues for Calendar Year (CY) 2020 and the appropriation authority requested for 2020 Provider Allocations and Board Administration.

**ESTIMATED CY 2020 RESOURCES BY FUND**

<b>Fund</b>	<b>1/1/20 Projected Cash Balance</b>	<b>CY20 Estimated Receipts</b>	<b>CY20 Budget</b>	<b>12/31/20 Projected Cash Balance</b>
Levy Fund	\$50,178,481	\$62,131,437	\$87,961,056	\$24,348,862
COG Operating Fund	\$209,326	\$360,250	\$412,949	\$156,627
Other Special Revenue Fu	\$3,086,921	\$21,976,070	\$19,414,789	\$5,648,203
<b>Grand Total</b>	<b>\$53,474,728</b>	<b>\$84,467,757</b>	<b>\$107,788,794</b>	<b>\$30,153,691</b>

**Business Associate Agreement Required per HIPAA:** For Covered Entities providing treatment and/or prevention services under HIPAA requirements, a BAA with the provider(s) is not necessary for the scope of work covered in this Action. For entities who are defined as an ADAMH Business Associate (not a covered entity), a Business Associate Agreement (BAA) is required under HIPAA regulations.

**ADAMH Staff Responsible For This Action:** Mark Lambert

**ADAMH Board of Franklin County  
KY 2020 Proposed Provider Allocations**

**Attachment I**

PROVIDER	KY19 Non-Discretionary	KY20 Non-Discretionary	Non-Disc % Variance	KY19 Discretionary	KY20 Discretionary	Disc % Variance	Variance Explanation
AFRICENTRIC PERSONAL DEVELOPMENT SHOP	\$0	\$0	n/a	\$692,299	\$734,601	6.1%	Full year funding for MAT expansion
ALVIS INC	\$1,253,135	\$1,253,135	0.0%	\$306,957	\$307,998	0.3%	
APERTURE EDUCATION	\$0	\$0	n/a	\$18,000	\$40,000	122.2%	Full year funding for SEL evaluations
BUCKEYE RANCH	\$292,850	\$292,850	0.0%	\$903,200	\$911,312	0.9%	120 Day Notice for MST program
CENTRAL OHIO AREA AGENCY ON AGING	\$0	\$0	n/a	\$46,091	\$47,013	2.0%	
CENTRAL OHIO HOSPITAL COUNCIL (COHC)	\$0	\$0	n/a	\$20,000	\$20,000	0.0%	
CENTRAL PHARMACY (CP) - UNDESIGNATED	\$0	\$0	n/a	\$100,000	\$100,000	0.0%	
CHOICES FOR VICTIMS OF DOMESTIC VIOLENCE	\$0	\$0	n/a	\$110,155	\$110,155	0.0%	
COLUMBUS HEALTH DEPARTMENT	\$148,875	\$126,475	-15.0%	\$1,594,681	\$1,618,595	1.5%	State funding reduction of pass-thru funds
COLUMBUS URBAN LEAGUE	\$0	\$0	n/a	\$231,984	\$236,624	2.0%	
COMMUNITY FOR NEW DIRECTION INC	\$202,038	\$189,027	-6.4%	\$3,245,775	\$3,296,444	1.6%	ADAMH is no longer fiscal agent of City funds
COMMUNITY HOUSING NETWORK INC	\$0	\$0	n/a	\$2,018,720	\$2,044,261	1.3%	
COMMUNITY SHELTER BOARD (CSB)	\$0	\$0	n/a	\$40,000	\$40,000	0.0%	
COMPDRUG	\$229,416	\$161,727	-29.5%	\$4,241,752	\$4,211,905	-0.7%	State ATP funding reductions; Provider elected to not operate Opiate Liaison Program in 2019-20
CONCORD COUNSELING SERVICES	\$0	\$0	n/a	\$4,049,031	\$4,096,780	1.2%	
DIRECTIONS FOR YOUTH AND FAMILIES INC	\$71,760	\$68,100	-5.1%	\$1,088,699	\$1,102,975	1.3%	ADAMH is no longer fiscal agent of City funds
EASTWAY CORPORATION	\$0	\$0	n/a	\$257,000	\$262,100	2.0%	
FRANKLIN COUNTY BOARD OF DEVELOPMENTAL DISABILITIES (FCBDD)	\$0	\$0	n/a	\$101,500	\$103,430	1.9%	
FRANKLIN COUNTY COMMON PLEAS DRUG COURT	\$37,243	\$32,179	-13.6%	\$22,050	\$22,491	2.0%	State ATP funding reduction
FRANKLIN COUNTY FAMILY & CHILDREN FIRST COUNCIL	\$0	\$0	n/a	\$254,204	\$259,288	2.0%	
FRANKLIN COUNTY FAMILY DRUG COURT	\$3,241	\$0	-100.0%	\$0	\$0	n/a	State ATP funding reduction
FRANKLIN COUNTY JUVENILE & DOMESTIC RELATIONS COURT	\$0	\$40,000	n/a	\$0	\$0	n/a	SFY19 Funds allocated to KY18; SFY20 Funds allocated to KY20
FRANKLIN COUNTY LOCAL OUTREACH TO SUICIDE SURVIVORS (LOSS)	\$0	\$0	n/a	\$285,181	\$290,885	2.0%	
FRANKLIN COUNTY MUNICIPAL COURT	\$19,244	\$230,000	1095.2%	\$0	\$0	n/a	State ATP funding reduction; SFY19 Funds allocated to KY18; SFY20 Funds allocated to KY20
FRANKLIN COUNTY PROBATE COURT	\$0	\$0	n/a	\$500,000	\$510,000	2.0%	
FRANKLIN COUNTY SHERIFF'S OFFICE	\$84,415	\$200,000	136.9%	\$0	\$0	n/a	KY19 allocation only reflects one half year reimbursement; KY20 is annual estimate contingent on FC Sherriff usage.
HandsOn CENTRAL OHIO	\$0	\$0	n/a	\$19,975	\$20,375	2.0%	
HEARTLAND HIGH SCHOOL	\$0	\$0	n/a	\$63,409	\$64,677	2.0%	
HOUSE OF HOPE FOR ALCOHOLICS	\$29,850	\$29,850	0.0%	\$1,582,273	\$1,583,974	0.1%	
HUCKLEBERRY HOUSE INC	\$0	\$0	n/a	\$836,078	\$836,078	0.0%	
IDDT-ACT TRAINING	\$0	\$0	n/a	\$50,000	\$50,000	0.0%	
LEGAL AID SOCIETY OF COLUMBUS	\$0	\$0	n/a	\$160,000	\$163,200	2.0%	
MARYHAVEN	\$590,464	\$527,964	-10.6%	\$10,969,737	\$10,828,506	-1.3%	State ATP funding reduction; KY19 One Year funding of prior year(s) residual gambling funds
MENTAL HEALTH AMERICA OF FRANKLIN COUNTY, Inc.	\$0	\$0	n/a	\$935,255	\$953,961	2.0%	
NAMI FRANKLIN COUNTY	\$0	\$0	n/a	\$526,069	\$536,591	2.0%	
NATIONAL AFRICAN AMERICAN MALE WELLNESS WALK	\$0	\$0	n/a	\$7,500	\$7,650	2.0%	
NATIONWIDE CHILDRENS HOSPITAL	\$0	\$0	n/a	\$3,098,507	\$3,142,266	1.4%	
NCR PERMANENT SUPPORTIVE HOUSING SERVICES	\$0	\$0	n/a	\$283,648	\$283,648	0.0%	
NETCARE CORPORATION	\$559,174	\$556,791	-0.4%	\$11,194,402	\$11,417,035	2.0%	State funding reduction (pass-thru) - Forensic Center
NORTH CENTRAL MENTAL HEALTH SERVICES INC	\$0	\$0	n/a	\$5,950,377	\$5,956,764	0.1%	

**ADAMH Board of Franklin County  
KY 2020 Proposed Provider Allocations**

**Attachment I**

PROVIDER	KY19 Non-Discretionary	KY20 Non-Discretionary	Non-Disc % Variance	KY19 Discretionary	KY20 Discretionary	Disc % Variance	Variance Explanation
NORTH COMMUNITY COUNSELING CENTERS INC	\$80,249	\$98,777	23.1%	\$3,615,908	\$3,779,510	4.5%	Temporary pass-thru decrease (SFY19 Womens'); Full year funding for IDDT/ACT Team
OHIO STATE UNIVERSITY HOSPITALS	\$328,515	\$294,202	-10.4%	\$951,045	\$552,524	-41.9%	Planned reduction to EPI grant (year 2); CALM unit closed effective 4/30/19. Keep \$254,840 in KY20 allocation for potential new program.
OHIOGUIDESTONE	\$62,500	\$0	-100.0%	\$568,667	\$575,543	1.2%	State ATP funding reduction
OPIATE PERFORMANCE INCENTIVES	\$0	\$0	n/a	\$1,000,000	\$1,000,000	0.0%	
OPIOID PSA	\$3,550,000	\$4,745,000	33.7%	\$250,000	\$255,000	2.0%	Projected increase in Columbus Foundation funding
OSU-COLLEGE OF SOCIAL WORK	\$0	\$0	n/a	\$87,168	\$124,691	43.0%	Increase number of Cultural Competency Events and add Train the Trainer component.
PEER CENTER	\$0	\$0	n/a	\$1,211,557	\$1,235,789	2.0%	
PERFORMANCE INCENTIVE - UTILIZATION POOL	\$0	\$0	n/a	\$5,000,000	\$5,000,000	0.0%	
PERFORMANCE INCENTIVE - VALUE BASED CONTRACTING	\$0	\$0	n/a	\$712,000	\$690,000	-3.1%	Total funding is \$1 million for each year. A portion of program funds are directly allocated to Providers and Aperture
PROBATE ATTORNEYS	\$0	\$0	n/a	\$200,000	\$200,000	0.0%	
PUBLIC AWARENESS CAMPAIGN	\$0	\$0	n/a	\$225,000	\$225,000	0.0%	
SCHOTTENSTEIN CHABAD HOUSE FRIENDSHIP CIRCLE	\$0	\$0	n/a	\$270,713	\$336,547	24.3%	Youth Mentoring program moved from Sytero to Chabad House per Syntero request
SOUTHEAST INC	\$287,951	\$200,000	-30.5%	\$11,127,433	\$11,205,581	0.7%	State ATP and PATH funding reduction
ST VINCENT FAMILY CENTERS	\$2,207	\$0	-100.0%	\$1,464,086	\$1,479,231	1.0%	ADAMH is no longer fiscal agent of City funds
SYNTERO INC	\$0	\$0	n/a	\$2,490,803	\$2,462,479	-1.1%	Youth Mentoring program moved from Sytero to Chabad House per Syntero request
THE CITY OF HILLIARD	\$0	\$0	n/a	\$49,449	\$50,438	2.0%	
THE CITY OF REYNOLDSBURG	\$0	\$0	n/a	\$48,865	\$49,842	2.0%	
TV TWIN VALLEY CSN	\$0	\$0	n/a	\$1,438,322	\$1,453,501	1.1%	
UMADAOP OF FRANKLIN CO INC	\$75,354	\$75,354	0.0%	\$99,047	\$101,028	2.0%	
VILLAGE NETWORK	\$405,960	\$605,960	49.3%	\$256,503	\$261,475	1.9%	\$200,000 increase in Court funds for Reception Center security
<b>TOTALS</b>	<b>\$8,314,440</b>	<b>\$9,727,391</b>	<b>17.0%</b>	<b>\$86,871,078</b>	<b>\$87,249,758</b>	<b>0.4%</b>	

**ADAMH Board of Franklin County  
KY 2020 Proposed Provider Allocations (TOTALS)**

**Attachment II**

PROVIDER	KY19 Provider Total	KY20 Provider Total	% Variance
AFRICENTRIC PERSONAL DEVELOPMENT SHOP	\$692,299	\$734,601	6.1%
ALVIS INC	\$1,560,092	\$1,561,133	0.1%
APERTURE EDUCATION	\$18,000	\$40,000	122.2%
BUCKEYE RANCH	\$1,196,050	\$1,204,162	0.7%
CENTRAL OHIO AREA AGENCY ON AGING	\$46,091	\$47,013	2.0%
CENTRAL OHIO HOSPITAL COUNCIL (COHC)	\$20,000	\$20,000	0.0%
CENTRAL PHARMACY (CP) - UNDESIGNATED	\$100,000	\$100,000	0.0%
CHOICES FOR VICTIMS OF DOMESTIC VIOLENCE	\$110,155	\$110,155	0.0%
COLUMBUS HEALTH DEPARTMENT	\$1,743,556	\$1,745,070	0.1%
COLUMBUS URBAN LEAGUE	\$231,984	\$236,624	2.0%
COMMUNITY FOR NEW DIRECTION INC	\$3,447,813	\$3,485,471	1.1%
COMMUNITY HOUSING NETWORK INC	\$2,018,720	\$2,044,261	1.3%
COMMUNITY SHELTER BOARD (CSB)	\$40,000	\$40,000	0.0%
COMPDRUG	\$4,471,168	\$4,373,632	-2.2%
CONCORD COUNSELING SERVICES	\$4,049,031	\$4,096,780	1.2%
DIRECTIONS FOR YOUTH AND FAMILIES INC	\$1,160,459	\$1,171,075	0.9%
EASTWAY CORPORATION	\$257,000	\$262,100	2.0%
FRANKLIN COUNTY BOARD OF DEVELOPMENTAL DISABILITIES (FCBDD)	\$101,500	\$103,430	1.9%
FRANKLIN COUNTY COMMON PLEAS DRUG COURT	\$59,293	\$54,670	-7.8%
FRANKLIN COUNTY FAMILY & CHILDREN FIRST COUNCIL	\$254,204	\$259,288	2.0%
FRANKLIN COUNTY FAMILY DRUG COURT	\$3,241	\$0	-100.0%
FRANKLIN COUNTY JUVENILE & DOMESTIC RELATIONS COURT	\$0	\$40,000	n/a
FRANKLIN COUNTY LOCAL OUTREACH TO SUICIDE SURVIVORS (LOSS)	\$285,181	\$290,885	2.0%
FRANKLIN COUNTY MUNICIPAL COURT	\$19,244	\$230,000	1095.2%
FRANKLIN COUNTY PROBATE COURT	\$500,000	\$510,000	2.0%
FRANKLIN COUNTY SHERIFF'S OFFICE	\$84,415	\$200,000	136.9%
HandsOn CENTRAL OHIO	\$19,975	\$20,375	2.0%
HEARTLAND HIGH SCHOOL	\$63,409	\$64,677	2.0%
HOUSE OF HOPE FOR ALCOHOLICS	\$1,612,123	\$1,613,824	0.1%
HUCKLEBERRY HOUSE INC	\$836,078	\$836,078	0.0%
IDDT-ACT TRAINING	\$50,000	\$50,000	0.0%
LEGAL AID SOCIETY OF COLUMBUS	\$160,000	\$163,200	2.0%
MARYHAVEN	\$11,560,201	\$11,356,470	-1.8%
MENTAL HEALTH AMERICA OF FRANKLIN COUNTY, Inc.	\$935,255	\$953,961	2.0%
NAMI FRANKLIN COUNTY	\$526,069	\$536,591	2.0%
NATIONAL AFRICAN AMERICAN MALE WELLNESS WALK	\$7,500	\$7,650	2.0%
NATIONWIDE CHILDRENS HOSPITAL	\$3,098,507	\$3,142,266	1.4%
NCR PERMANENT SUPPORTIVE HOUSING SERVICES	\$283,648	\$283,648	0.0%
NETCARE CORPORATION	\$11,753,575	\$11,973,826	1.9%
NORTH CENTRAL MENTAL HEALTH SERVICES INC	\$5,950,377	\$5,956,764	0.1%

**ADAMH Board of Franklin County  
KY 2020 Proposed Provider Allocations (TOTALS)**

**Attachment II**

PROVIDER	KY19 Provider Total	KY20 Provider Total	% Variance
NORTH COMMUNITY COUNSELING CENTERS INC	\$3,696,157	\$3,878,287	4.9%
OHIO STATE UNIVERSITY HOSPITALS	\$1,279,560	\$846,725	-33.8%
OHIOGUIDESTONE	\$631,167	\$575,543	-8.8%
OPIATE PERFORMANCE INCENTIVES	\$1,000,000	\$1,000,000	0.0%
OPIOID PSA	\$3,800,000	\$5,000,000	31.6%
OSU-COLLEGE OF SOCIAL WORK	\$87,168	\$124,691	43.0%
PEER CENTER	\$1,211,557	\$1,235,789	2.0%
PERFORMANCE INCENTIVE - UTILIZATION POOL	\$5,000,000	\$5,000,000	0.0%
PERFORMANCE INCENTIVE - VALUE BASED CONTRACTING	\$712,000	\$690,000	-3.1%
PROBATE ATTORNEYS	\$200,000	\$200,000	0.0%
PUBLIC AWARENESS CAMPAIGN	\$225,000	\$225,000	0.0%
SCHOTTENSTEIN CHABAD HOUSE FRIENDSHIP CIRCLE	\$270,713	\$336,547	24.3%
SOUTHEAST INC	\$11,415,383	\$11,405,581	-0.1%
ST VINCENT FAMILY CENTERS	\$1,466,293	\$1,479,231	0.9%
SYNTERO INC	\$2,490,803	\$2,462,479	-1.1%
THE CITY OF HILLIARD	\$49,449	\$50,438	2.0%
THE CITY OF REYNOLDSBURG	\$48,865	\$49,842	2.0%
TV TWIN VALLEY CSN	\$1,438,322	\$1,453,501	1.1%
UMADAOP OF FRANKLIN CO INC	\$174,401	\$176,382	1.1%
VILLAGE NETWORK	\$662,463	\$867,435	30.9%
<b>TOTALS</b>	<b>\$95,185,518</b>	<b>\$96,977,148</b>	<b>1.9%</b>

**ADAMH BOARD OF FRANKLIN COUNTY  
BOARD ACTION  
AUGUST 27, 2019**

**Action Title:** CY 2020 Board Administrative Budget

**Recommended Action:** It is recommended that the ADAMH Board authorize the Calendar Year (CY) 2020 Board administrative budget. The proposed budget will accommodate the necessary staff, purchased services, supplies and equipment needed to operate the ADAMH Board during CY 2020. Please refer to the attached Exhibit I for specific details regarding the CY 2020 non-payroll budget.

**Table 1** summarizes the ADAMH Board's total operating budget for the 12-month period ending December 31, 2020 (CY 2020).

**TABLE 1 - PROPOSED CY 2020 BOARD OPERATING BUDGET**

Category of Expense	CY19 Budget	CY20 Budget	\$ Change	% Change
Salaries	\$4,394,946	\$4,692,742	\$297,796	7%
Fringe Benefits	\$1,898,179	\$1,990,940	\$92,761	5%
Services & Materials	\$1,545,835	\$1,556,642	\$10,807	1%
<b>Grand Total</b>	<b>\$7,838,960</b>	<b>\$8,240,324</b>	<b>\$401,364</b>	<b>5%</b>

**Table 2** summarizes the Board's proposed Capital, Council of Government (COG) – SHARES and County Fee budget for CY 2020.

**TABLE 2 - PROPOSED CY 2019 COG-SHARES, CAPITAL & COUNTY FEE BUDGET**

Category of Expense	CY19 Budget	CY20 Budget	\$ Change	% Change
Capital	\$520,000	\$170,000	(\$350,000)	-67%
COG - SHARES	\$750,000	\$1,000,000	\$250,000	33%
County Fees	\$957,410	\$974,690	\$17,280	2%
<b>Grand Total</b>	<b>\$2,227,410</b>	<b>\$2,144,690</b>	<b>(\$82,720)</b>	<b>-4%</b>

**Table 3** summarizes the Proposed CY 2020 COG operating budget. All expenses associated with this budget are fully reimbursed by the 3C Council of Government.

**TABLE 3 - COG Operating Budget (Fund 2144)**

Category	CY19 Budget	CY20 Budget	\$ Change	% Change
Salaries	\$244,942	\$262,430	\$17,488	7%
Fringe Benefits	\$111,564	\$118,899	\$7,335	7%
Services & Materials	\$31,620	\$31,620	\$0	0%
<b>Grand Total</b>	<b>\$388,126</b>	<b>\$412,949</b>	<b>\$24,823</b>	<b>6%</b>

**Strategic Result Alignment:** All

**Time Period:** Calendar Year 2020; January 1, 2020 to December 31, 2020

**Contractor/Provider Name:** ADAMH Board of Franklin County

**Action Number:** 20001

**Type of Action:**

The proposed CY 2020 ADAMH Board administrative budget supports the continued operation of the Board.

Proposed significant changes in payroll include:

1. ADAMH Staff – The proposed CY 2020 budget supports 52.7 full-time equivalent (FTE) positions (including three COG positions). ADAMH staff will be eligible for up to a 3% pay adjustment in 2020. The adjustment will include a cost of living increase (determined by the Franklin County Commissioners) and a potential merit pay increase for the residual balance. For example, if the cost of living adjustment is 2%, ADAMH staff will be eligible for a maximum 1% merit increase based on employee performance.
2. 27<sup>th</sup> Pay Period – The County payroll system operates on a bi-weekly schedule (generally there are 26 pay dates per year). Every 10 to 11 years a 27<sup>th</sup> pay period is necessary to pay staff for residual days accumulated. The additional pay will result in a one-time increase of 3.8% for CY 2020.
3. Term Pays & Pay Outs – About 4% of the proposed CY 2020 budget for Salaries includes Vacation and Sick Term Pays and Pay Outs. The expenditure amounts vary from year to year but occur whenever there is an employee separation/retirement.
4. Employee Benefit Contribution – All ADAMH employees who opt for health insurance coverage will be required to pay a portion of the insurance premiums for CY 2020. Currently, employees who elect to cover their spouse contribute \$316 per month and all other employees (single or single with dependents) contribute \$140 per month. These amounts are budgeted to increase to \$331/\$149 respectively for 2020 and are subject to change once the healthcare plan is finalized.

Proposed noteworthy highlights in the non-payroll budget include:

1. SHARES / Council of Government (COG) – ADAMH is budgeting to expend \$1,000,000 during CY 2020 (an increase of \$250,000) for COG related expenses. The increase can be primarily attributed to the Cuyahoga ADAMH Board absconding from the COG. Equal amounts for the COG will be borne by the Franklin and Hamilton County ADAMH Boards.

2. Capital – ADAMH purchased property in 2019 for the potential location of a new Franklin County Crisis Center. The 2020 capital budget includes \$150,000 architect services for further development of that project.

**Funding Source:** ADAMH Levy

**Funding Mechanism:** Vendor Personal Service Contracts

**Financial Specification:** Refer to Exhibit I and Tables 1-3

**Financial Impact:** The proposed CY 2020 administrative budget will allow the ADAMH Board to provide essential services within the limits of projected ADAMH resources.

The following table states the estimated revenues for Calendar Year 2020 and the appropriation authority requested for 2020 Provider Allocations and Board Administration.

**ESTIMATED CY 2020 RESOURCES BY FUND**

<b>Fund</b>	<b>1/1/20 Projected Cash Balance</b>	<b>CY20 Estimated Receipts</b>	<b>CY20 Budget</b>	<b>12/31/20 Projected Cash Balance</b>
Levy Fund	\$50,178,481	\$62,131,437	\$87,961,056	\$24,348,862
COG Operating Fund	\$209,326	\$360,250	\$412,949	\$156,627
Other Special Revenue Fu	\$3,086,921	\$21,976,070	\$19,414,789	\$5,648,203
<b>Grand Total</b>	<b>\$53,474,728</b>	<b>\$84,467,757</b>	<b>\$107,788,794</b>	<b>\$30,153,691</b>

**Business Associate Agreement Required per HIPAA:** No – the contractor or provider is providing services for which a business associate agreement is not necessary for the scope of work covered by the action

**ADAMH Staff Responsible For This Action:** Mark Lambert



ADAMH Board of Franklin County  
CY 2020 Proposed Non-Payroll Administrative Budget

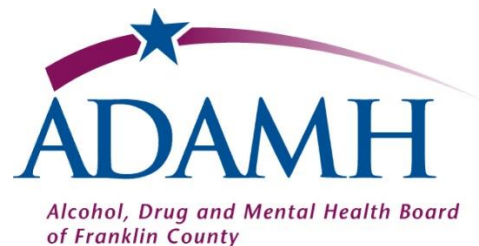
EXHIBIT I

Object_Code_Desc	TEAM / PROJECT									CY 2020 Total	CY 2019 Total	\$ Change	% Change
	CLINICAL QUALITY MANAGEMENT TEAM	COMMUNICATIONS TEAM	COUNCIL OF GOVERNMENTS (COG)	FBOT TEAM	FRANKLIN COUNTY CRISIS CENTER	IS TEAM	LEADERSHIP TEAM	PLANNING, EVAL, AND QI TEAM	VISUAL PERFORMANCE MGMT (VPM)				
DATA PROCESSING CONSULTANTS	\$0	\$53,000	\$0	\$0	\$0	\$73,000	\$0	\$0	\$0	\$126,000	\$159,000	(\$33,000)	-21%
ARCHITECT-ENGINEERING DESIGN	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	(\$2,000)	-100%
SFTY & SEC SERVICES	\$0	\$0	\$0	\$9,000	\$0	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$0	0%
FINANCIAL SERVICES	\$0	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$90,000	\$110,000	(\$20,000)	-18%
PROFESSIONAL SERVICES-OTHER	\$1,000	\$96,000	\$0	\$222,200	\$75,000	\$0	\$20,000	\$8,500	\$0	\$422,700	\$379,900	\$42,800	11%
OFFICE SERVICES & EXPENSES	\$0	\$0	\$0	\$1,500	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500	\$0	0%
POSTAL SERVICES	\$0	\$0	\$0	\$2,000	\$0	\$0	\$0	\$6,500	\$0	\$8,500	\$7,500	\$1,000	13%
COURIER-DELIVERY SERVICES	\$0	\$0	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$400	\$400	\$0	0%
TELEPHONE SERVICES	\$0	\$0	\$0	\$18,000	\$0	\$0	\$0	\$0	\$0	\$18,000	\$18,000	\$0	0%
ADVERTISING & PROMOTION	\$0	\$20,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$35,000	\$28,000	\$7,000	25%
MEMBERSHIPS	\$1,000	\$1,200	\$0	\$200	\$12,000	\$700	\$30,000	\$3,000	\$0	\$48,100	\$35,350	\$12,750	36%
PUBLICATIONS & SUBSCRIPTIONS	\$300	\$2,500	\$0	\$1,200	\$0	\$0	\$1,500	\$2,500	\$0	\$8,000	\$7,300	\$700	10%
LEGAL ADVERTISING	\$0	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$25	\$5	20%
PRINTING STATIONERY	\$0	\$0	\$0	\$1,000	\$0	\$0	\$1,000	\$1,500	\$0	\$3,500	\$3,000	\$500	17%
PRINTING FORMS & BULLETINS	\$0	\$17,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,500	\$17,500	\$0	0%
CELLULAR TELEPHONE SERVICES	\$0	\$0	\$500	\$1,800	\$0	\$0	\$0	\$0	\$0	\$2,300	\$2,500	(\$200)	-8%
PROPERTY INSURANCE	\$0	\$0	\$0	\$11,330	\$0	\$0	\$0	\$0	\$0	\$11,330	\$10,200	\$1,130	11%
LIABILITY/OTHER INSURANCE	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000	\$0	0%
LICENSES & PERMITS	\$500	\$0	\$0	\$610	\$0	\$0	\$0	\$0	\$0	\$1,110	\$1,100	\$10	1%
TAXES, LEVIES, AND ASSESSMENTS	\$0	\$0	\$0	\$0	\$3,592	\$0	\$0	\$0	\$0	\$3,592	\$0	\$3,592	n/a
TRAVEL EXPENSES - NO OVERNIGHT	\$2,000	\$1,500	\$5,120	\$700	\$0	\$0	\$0	\$500	\$0	\$9,820	\$11,320	(\$1,500)	-13%
TRAVEL EXPENSES - WITH OVERNIGHT	\$3,000	\$3,500	\$5,000	\$500	\$0	\$0	\$7,500	\$2,500	\$0	\$22,000	\$19,500	\$2,500	13%
TUITION PMTS & REIMBURSEMENTS	\$0	\$0	\$9,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$29,000	\$29,000	\$0	0%
IN HOUSE TRAINING	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000	\$500	\$0	\$3,500	\$3,500	\$0	0%
TRAINING	\$3,000	\$2,000	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	\$15,000	\$24,500	(\$9,500)	-39%
HOSTED EVENTS	\$1,000	\$15,000	\$0	\$0	\$0	\$0	\$27,000	\$0	\$0	\$43,000	\$43,500	(\$500)	-1%
REGISTRATION FEES-SAME DAY	\$2,000	\$1,200	\$3,000	\$2,000	\$0	\$8,000	\$3,000	\$3,000	\$0	\$22,200	\$21,700	\$500	2%
Registration Fee - Overnight	\$1,500	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,500	\$0	\$6,000	\$7,000	(\$1,000)	-14%
EMPLOYEE PHYSICALS	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000	\$0	\$0	\$3,000	\$3,000	\$0	0%
ELECTRICITY	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000	\$0	0%
NATURAL GAS	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$8,000	\$8,000	\$0	0%
WATER & SEWER	\$0	\$0	\$0	\$4,500	\$0	\$0	\$0	\$0	\$0	\$4,500	\$4,500	\$0	0%
VEHICLE TOWING SERVICES	\$0	\$0	\$0	\$200	\$0	\$0	\$0	\$0	\$0	\$200	\$200	\$0	0%
TRASH REMOVAL	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000	\$4,000	\$1,000	25%
FILING FEES	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$0	\$0	\$300	\$300	\$0	0%
STORAGE FACILITIES RENT/LEASE	\$0	\$0	\$0	\$14,000	\$0	\$0	\$0	\$0	\$0	\$14,000	\$4,000	\$10,000	250%
VEHICLE STORAGE & PARKING	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$0	\$0	\$26,000	\$26,000	\$0	0%
OFFICE EQUIPMENT RENT/LEASE	\$0	\$0	\$0	\$24,000	\$0	\$0	\$0	\$0	\$0	\$24,000	\$24,000	\$0	0%
IT Leases	\$0	\$0	\$0	\$0	\$0	\$57,000	\$0	\$0	\$0	\$57,000	\$57,000	\$0	0%
IT Software Subscription and Maintenance	\$0	\$0	\$5,000	\$0	\$0	\$136,800	\$0	\$0	\$0	\$141,800	\$119,200	\$22,600	19%
SOFTWARE LICENSURE	\$0	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	\$12,000	\$9,980	\$2,020	20%
EQUIPMENT MAINTENANCE & REPAIR	\$0	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0	\$3,000	\$3,000	\$0	0%
BUILDING MAINTENANCE & REPAIR	\$0	\$0	\$0	\$114,830	\$0	\$0	\$0	\$0	\$0	\$114,830	\$122,680	(\$7,850)	-6%
IT Maintenance & Repair Agreements	\$0	\$0	\$0	\$0	\$0	\$14,000	\$0	\$0	\$0	\$14,000	\$13,000	\$1,000	8%
TECHNICAL SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	(\$25,000)	-100%
DATA PROCESSING SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	n/a
FILM PROCESSING	\$0	\$2,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700	\$1,000	\$1,700	170%
SETTLEMENT FEES	\$0	\$0	\$0	\$85,770	\$0	\$0	\$0	\$0	\$0	\$85,770	\$88,080	(\$2,310)	-3%
AUDITOR & TREASURER FEES	\$0	\$0	\$0	\$789,420	\$0	\$0	\$0	\$0	\$0	\$789,420	\$740,950	\$48,470	7%
DRETAC FEE	\$0	\$0	\$0	\$86,740	\$0	\$0	\$0	\$0	\$0	\$86,740	\$88,080	(\$1,340)	-2%
ADVERTISING DELINQUENT TAXES	\$0	\$0	\$0	\$1,950	\$0	\$0	\$0	\$0	\$0	\$1,950	\$1,920	\$30	2%
BOARD OF REVISION	\$0	\$0	\$0	\$1,060	\$0	\$0	\$0	\$0	\$0	\$1,060	\$1,040	\$20	2%
ROLLBACK ADMIN FEE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$32,550	(\$32,550)	-100%
TAX FORECLOSURE FEES	\$0	\$0	\$0	\$9,750	\$0	\$0	\$0	\$0	\$0	\$9,750	\$4,790	\$4,960	104%
OFFICE MATERIALS & SUPPLIES	\$0	\$1,000	\$0	\$11,000	\$0	\$0	\$0	\$0	\$0	\$12,000	\$12,300	(\$300)	-2%
TRAIN/ED MATERIALS & SUPPLIES	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$1,000	\$1,000	\$0	0%
FURNITURE & APPLIANCES<\$5000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$5,250	\$9,750	186%
COMUN & DATA PROC SUPPLIES	\$0	\$0	\$0	\$2,000	\$0	\$0	\$0	\$0	\$0	\$2,000	\$9,000	(\$7,000)	-78%
DATA PROCESSING SUPPLIES	\$0	\$0	\$0	\$0	\$0	\$11,000	\$0	\$0	\$0	\$11,000	\$11,000	\$0	0%
COMPUTER HARDWARE<\$5,000	\$0	\$0	\$4,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000	\$4,000	\$0	0%
PERSONAL COMPUTER STATIONS	\$0	\$0	\$0	\$0	\$0	\$22,000	\$0	\$0	\$0	\$22,000	\$16,000	\$6,000	38%
CLEANING/HOUSEKEEPING SUPPLIES	\$0	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$0	\$7,000	\$6,000	\$1,000	17%
FOOD ITEMS FOR CONSUMPTION	\$0	\$500	\$0	\$0	\$0	\$0	\$3,000	\$0	\$0	\$3,500	\$12,500	(\$9,000)	-72%
PLAQUES/AWARDS/CERTIFICATES	\$0	\$1,000	\$0	\$0	\$0	\$0	\$350	\$0	\$0	\$1,350	\$1,250	\$100	8%
BLDG/BLDG EQUIPT MAINT & REPAIR	\$0	\$0	\$0	\$2,000	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$0	0%
HVAC SUPPLIES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	n/a
ELECTRICAL SUPPLIES & FIXTURES	\$0	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0	\$3,000	\$3,000	\$0	0%
KEYS & LOCKS	\$0	\$0	\$0	\$500	\$0	\$0	\$0	\$0	\$0	\$500	\$500	\$0	0%
"SAFETY & SEC EQ<\$5,000"	\$0	\$0	\$0	\$1,500	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500	\$0	0%
LAND PURCHASES CAPITAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	(\$500,000)	-100%
ARCHITECTURAL/ENGINEERING CAPITAL	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$150,000	n/a
MAINFRAME/SERVERS CAPITAL	\$0	\$0	\$0	\$0	\$0	\$11,000	\$0	\$0	\$0	\$11,000	\$11,000	\$0	0%
SOFTWARE LICENSE CAPITAL	\$0	\$0	\$0	\$0	\$0	\$9,000	\$0	\$0	\$0	\$9,000	\$9,000	\$0	0%
GRANTS TO OTHER GOVERNMENTS	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$750,000	\$250,000	33%
<b>Totals</b>	<b>\$15,300</b>	<b>\$218,630</b>	<b>\$1,031,620</b>	<b>\$1,693,660</b>	<b>\$240,592</b>	<b>\$354,500</b>	<b>\$147,650</b>	<b>\$31,000</b>	<b>\$0</b>	<b>\$3,732,952</b>	<b>\$3,804,865</b>	<b>(\$71,913)</b>	<b>-2%</b>

Peggy Anderson, Chair  
Sharon McCloy-Reichard, Vice Chair  
Nathan P. Wymer, Treasurer  
Trudy Bartley, Secretary

David A. Royer, CEO

Africentric Personal Development Shop, Inc.  
Alvis  
Buckeye Ranch  
Central Ohio Area Agency on Aging  
CHOICES for Victims of Domestic Violence  
Columbus Area Integrated Health Services, Inc.  
Columbus Public Health  
Columbus Urban League  
Community for New Direction  
Community Housing Network  
CompDrug/Youth to Youth  
Concord Counseling Services  
COVA  
Directions for Youth & Families  
Eastway  
Franklin County LOSS  
HandsOn Central Ohio  
House of Hope, Inc.  
Huckleberry House  
Maryhaven  
Mental Health America of Franklin County, Inc.  
NAMI Franklin County  
National Church Residences  
Nationwide Children's Hospital Behavioral  
Health Services  
Netcare Access  
North Central Mental Health Services, Inc.  
North Community Counseling Centers  
Ohio Guidestone  
Ohio State University Hospitals  
Schottenstein Chabad House Friendship Circle  
Southeast, Inc.  
St. Vincent Family Centers  
Syntero  
The Heritage of Hannah Neil  
The Ohio State University Medical  
Wexner Center  
The P.E.E.R. Center  
The Village Network  
Twin Valley Behavioral Healthcare  
Urban Minority Alcoholism & Drug Abuse  
Outreach Program of Franklin County, Inc.



March 21, 2019

Deputy Chief Penny Perry  
Franklin County Sheriff's Office  
Jail Administration- 2<sup>nd</sup> Floor  
370 S, Front St.  
Columbus, Ohio 43215

Dear Chief Perry:

Congratulations on receiving funds in the amount of \$84,415 for the Psychotropic Drug Reimbursement Program through the Ohio Mental Health and Addiction Service. These funds represent reimbursement for medications administered in the jail for the first half of State Fiscal Year 2019.

Please submit an invoice to ADAMH (attn.: Accounts Payable) requesting full reimbursement.

Sincerely,

David A. Royer, CEO  
ADAMH Board of Franklin County

copy to: Senior Staff  
Director, Clinical Services

Peggy Anderson, Chair  
Sharon McCloy-Reichard, Vice Chair  
Nathan P. Wymer, Treasurer  
Trudy Bartley, Secretary

David A. Royer, CEO

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NAMI Franklin County  
National Church Residences  
Nationwide Children's Hospital Behavioral  
Health Services  
Netcare Access  
North Central Mental Health Services, Inc.  
North Community Counseling Centers  
Ohio Guidestone  
Ohio State University Hospitals  
Schottenstein Chabad House Friendship  
Circle  
Southeast, Inc.  
St. Vincent Family Centers  
Syntero  
The Heritage of Hannah Neil  
The Ohio State University Medical  
Wexner Center  
The P.E.E.R. Center  
The Village Network  
Twin Valley Behavioral Healthcare  
Urban Minority Alcoholism & Drug Abuse  
Outreach Program of Franklin County,  
Inc.



April 17, 2019

MaryBeth Sparks, Director  
TVBH-Community Support Network (CSN)  
1810 Sullivan Ave  
Columbus, Oh 43215

Dear MaryBeth:

Congratulations on receiving the Access to Success award from the Ohio Department of Mental Health and Addiction Services (OhioMHAS). The award amount is \$7,950 and the period for this grant is 1/1/2019 to 12/31/2019.

ADAMH has established a pass-through block grant for this award. You will not be required to submit encounter claims associated with this block grant. Reimbursement for this award will be made through the normal block grant request process.

Thank you for your continued efforts in accessing funding sources for the care of those rebuilding their lives in Franklin County.

Sincerely,

David A. Royer, CEO  
ADAMH Board of Franklin County

cc: Senior Staff  
Irina Yakhnitskiy  
Sujatha Aroor  
Central File

Attachments: {Award Notice}

ADAMH #: n/a

Peggy Anderson, Chair  
Sharon McCloy-Reichard, Vice Chair  
Nathan P. Wymer, Treasurer  
Trudy Bartley, Secretary

David A. Royer, CEO

Africentric Personal Development Shop, Inc.  
Alvis  
Buckeye Ranch  
Central Ohio Area Agency on Aging  
CHOICES for Victims of Domestic Violence  
Columbus Public Health  
Columbus Urban League  
Community for New Direction  
Community Housing Network  
CompDrug/Youth to Youth  
Concord Counseling Services  
COVA  
Directions for Youth & Families  
Eastway  
Franklin County LOSS  
HandsOn Central Ohio  
House of Hope, Inc.  
Huckleberry House  
Maryhaven  
Mental Health America of Franklin County, Inc.  
NAMI Franklin County  
National Church Residences  
Nationwide Children's Hospital Behavioral  
Health Services  
Netcare Access  
North Central Mental Health Services, Inc.  
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Outreach Program of Franklin County, Inc.



May 14, 2019

Gregory Jefferson, Chief Executive Officer  
Community for New Direction  
2323 W. Fifth Ave  
Suite 160  
Columbus, Oh 43205

Dear Gregory:

Congratulations on receiving the SOR Housing for persons in recovery from OUD award from the Ohio Department of Mental Health and Addiction Services (OhioMHAS). The award amount is \$19,000 and the period for this grant is April 1, 2019 to September 29, 2019.

ADAMH has established a pass-through block grant for this award. You will not be required to submit encounter claims associated with this block grant. Reimbursement for this award will be made through the normal block grant request process.

Thank you for your continued efforts in accessing funding sources for the care of those rebuilding their lives in Franklin County.

Sincerely,

David A. Royer, CEO  
ADAMH Board of Franklin County

cc: Senior Staff  
Irina Yakhnitskiy  
Sujatha Aroor  
Central File

Attachments: {Award Notice}

Peggy Anderson, Chair  
Sharon McCloy-Reichard, Vice Chair  
Nathan P. Wymer, Treasurer  
Trudy Bartley, Secretary

David A. Royer, CEO

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Outreach Program of Franklin County, Inc.



May 16, 2019

Tom Gregoire, Dean  
The Ohio State University College of Social Work  
1947 College Ave.  
Columbus, Ohio 43210

Dear Dr. Gregoire,

Congratulations on receiving the ADAMH Board of Franklin County award to support the LifeSports Program Sponsorship (i.e., Public Affairs) and LifeSports Counseling/Referral Supports (i.e., Clinical Services) from the ADAMH Board. The award amount is \$25,000 for the sponsorship of the summer camp; and \$13,320 for counseling and referral supports both approved in the KY 2019 budget. The award period for this grant is May 20, 2019 to December 31, 2019.

ADAMH has established two block grants for this award. You will not be required to submit encounter claims associated with these block grants. Please submit two invoices (one for each block grant) to obtain reimbursement for these programs. Invoices can be submitted via email [accountspayable@adamhfranklin.org](mailto:accountspayable@adamhfranklin.org) or by mail:  
ADAMH Board of Franklin County  
Attn: Accounts Payable  
447 East Broad Street  
Columbus OH 43215

Thank you for your continued efforts in accessing funding sources for the care of those rebuilding their lives in Franklin County.

Sincerely,

David A. Royer, CEO  
ADAMH Board of Franklin County

cc: Senior Staff  
Aimee Shadwick  
Sujatha Aroor  
Sara Friedman  
Dr. Dawn Anderson-Butcher / Rebecca Wade-Mdivanian  
Kathy Podlasiak

Peggy Anderson, Chair  
Sharon McCloy-Reichard, Vice Chair  
Nathan P. Wymer, Treasurer  
Trudy Bartley, Secretary

David A. Royer, CEO

Africentric Personal Development Shop, Inc.  
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Buckeye Ranch  
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The Village Network  
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Urban Minority Alcoholism & Drug Abuse  
Outreach Program of Franklin County, Inc.



June 4, 2019

Jeff Klingler, President and CEO  
Central Ohio Hospital Council  
155 East Broad Street, 23<sup>rd</sup> Floor  
Columbus, Ohio 43215-3609

Dear Jeff:

Congratulations on receiving the Franklin County Crisis Center Planning award from the ADAMH Board. The award amount is \$20,000 and the period for this grant is March 5, 2019 to December 31, 2019.

ADAMH has established a pass-through block grant for this award. Reimbursement for this award will be made through an invoice process. Please email an invoice to [accountspayable@adamhfranklin.org](mailto:accountspayable@adamhfranklin.org) or mail to:

ADAMH Board of Franklin County  
Attn: Accounts Payable  
447 East Broad Street  
Columbus OH 43215

Thank you for your continued efforts in accessing funding sources for the care of those rebuilding their lives in Franklin County.

Sincerely,

David A. Royer, CEO  
ADAMH Board of Franklin County

cc: Senior Staff  
Sujatha Aroor  
Kathy Podlasiak  
Central File

ADAMH #: 19049



Peggy Anderson, Chair  
Sharon McCloy-Reichard, Vice Chair  
Nathan P. Wymer, Treasurer  
Trudy Bartley, Secretary

David A. Royer, CEO

Africentric Personal Development Shop, Inc.  
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Outreach Program of Franklin County, Inc.



June 7, 2019

Dr. Mysheika Roberts, Health Commissioner  
Columbus Public Health  
240 Parsons Ave.  
Columbus, Ohio 43215

Dear Dr. Roberts:

Congratulations on receiving the \$10,000 increase in funding from OhioMHAS for the Women's Treatment Program.

ADAMH will revise the KY 2019 Women's Treatment block grant to reflect the increased amount of funding for this program. Encounter claims are not required for this block grant.

Thank you for your continued work toward improving the lives of the residents of Franklin County.

Sincerely,

David A. Royer, CEO  
ADAMH Board of Franklin County

cc: Senior Staff  
Jennifer Martinez  
Sujatha Aroor  
Kathy Podlasiak  
Central File

Attachments: {Award Notice}  
{Planned Allocation report}  
{Other Supporting Documentation}

ADAMH #: 19050

Peggy Anderson, Chair  
Sharon McCloy-Reichard, Vice Chair  
Nathan P. Wymer, Treasurer  
Trudy Bartley, Secretary

David A. Royer, CEO

Africentric Personal Development Shop,  
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Urban Minority Alcoholism & Drug Abuse  
Outreach Program of Franklin County,  
Inc.



July 2, 2019

Esther Kaltmann, Chief Executive Officer  
Schottenstein Chabad House: Friendship Circle & Lifetown  
6220 E Dublin Granville Rd  
New Albany, Ohio 43054

Dear Esther:

Congratulations on receiving the Youth Mentoring award from the OhioMHAS. The award amount is \$29,618 and the period for this grant is July 1, 2019 to December 31, 2019.

ADAMH has established a pass-through block grant for this award. You will be required to submit shadow claims associated with this block grant; you will be exempt from the 90% threshold. Reimbursement for this award will be made through the normal block grant request process.

Please sign the attached revised Planned Allocations report and return a copy to the attention of Kathy Podlasiak.

Thank you for your continued efforts in accessing funding sources for the care of those rebuilding their lives in Franklin County.

Sincerely,

A handwritten signature in dark ink, appearing to read "D. Royer", with a stylized flourish at the end.

David A. Royer, CEO  
ADAMH Board of Franklin County

cc: Senior Staff  
Nettie Ferguson  
Sujatha Aroor  
Kathy Podlasiak  
Central File

Attachments: {Award Notice}  
{Planned Allocation report}  
ADAMH #: 19051





## RESOLUTION

### **APPROVING THE SUBMISSION OF THE COMMUNITY PLAN UPDATE FOR STATE FISCAL YEAR 2020 TO THE OHIO DEPARTMENT OF MENTAL HEALTH AND ADDICTION SERVICES (OhioMHAS)**

**WHEREAS**, the ADAMH Board of Franklin County has the duty to annually submit to OhioMHAS a community addiction and mental health services plan pursuant to section 340.03(A)(1)(c) of the Ohio Revised Code; and

**WHEREAS**, OhioMHAS provided specific guidelines for the Community Plan Update on May 29, 2019 and the plan was due to the department on August 1, 2019; and

**WHEREAS**, ADAMH submitted the community plan to OhioMHAS by the identified due date.

**NOW, THEREFORE, BE IT RESOLVED**, that the ADAMH Board of Franklin County concurs with the submission of the Community Plan for SFY 2020 to OhioMHAS by ADAMH CEO David A. Royer on July 31, 2019.

Witness thereof, I have hereunto subscribe my name on this twenty-seventh day of August, Two Thousand and Nineteen.

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David A. Royer, CEO  
ADAMH Board of Franklin County

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Peggy Anderson, Chair  
ADAMH Board of Franklin County

*Date: August 27, 2019*

Resolution: #20190827-01

## August 2019 Media and Participation Report

### ADAMH News

**Aug. 19** – CEO of the Columbus Chamber of Commerce Don DePerro discussed the impact of the opioid epidemic on employers and the work of ADAMH and the Nationwide Foundation with the Ohio Opioid Education Alliance. (Columbus Dispatch, Column: Organizations unite to tackle opioid crisis in Franklin County (ADAMH, Ohio Opioid Education Alliance)

**Aug. 15** – 10TV Reporter Bryant Somerville talked with representatives from ADAMH, the Franklin County Sheriff's Office and Netcare about the Community Intervention and Diversion unit. ADAMH funds the Netcare clinicians who work with officers on mental health related calls. Interviews included ADAMH Director of Clinical Services Jennifer Martinez, Sheriff Dallas Baldwin, Sgt. Scott Blacker, Deputy Brent McKittrick and Netcare Clinician Shawn Daniels. (10TV, Franklin County Sheriff's Office focuses on mental health; helped more than 400 since January)

**Aug. 15** – Dr. Kevin Dixon participated in a panel discussion on All Sides with Ann Fisher about how ADAMH is working with providers to serve the Near East Side community after the closure of Columbus Area. (WOSU, Disparities In Mental Health Services).

**Aug. 13** – The Columbus Dispatch published an editorial about the work ADAMH, Southeast Healthcare, PrimaryOne Health and the ADAMH provider network are doing to serve the Near East Side community after the closure of Columbus Area. (Columbus Dispatch, Editorial: Working together, care agencies show they also are caring)

**Aug. 12** – Charleta Tavares, PrimaryOne Health CEO, and Aimee Shadwick, ADAMH Director of Public Affairs, spoke with Columbus Dispatch Reporter Rita Price about hosting community meetings on the Near East Side to get input from the community on mental health service needs. (Columbus Dispatch, Agencies team up to fill mental health-care gap after longtime provider's sudden closure)

**Aug. 7** – The 614 Magazine article profiled Community for New Direction (CND) and their services for the youth of Central Ohio. The article mentions CND's ability to provide new services when other agencies have closed with funding from ADAMH. (Community for New Direction, 614 Magazine)

**July 29** – ADAMH Director of Human Resources Matilda (Tillie) Woods received a Lifetime Achievement Award from Columbus CEO magazine for her 34 years in Human Resources. (Columbus CEO, HR Excellence: ADAMH HR chief has been passionate about the field for 34 years)

**July 27** – ADAMH CEO David Royer recognized The Dispatch for their editorial about efforts by Ohio Treasurer Robert Sprague and Ohio Auditor Keith Faber to apply new approaches and ways of thinking to government. (Columbus Dispatch, Letter: Agency directs funding to ease opiate crisis)

**July 15** – ADAMH CEO David Royer talked with Tristan Justice from The Federalist about the opioid epidemic in Franklin County and efforts by the Ohio Opioid Education Alliance to raise awareness with the Don't Live in Denial campaign. (The Federalist, Attention To Opioid Epidemic Fades As Death Rates Rival The AIDS Crisis)

**June 10** – HUD's Office of Policy Development and Research highlighted the partnership between Community Housing Network and ADAMH on the Laurel Green apartments, which offer permanent supportive housing for residents with mental health conditions. (U.S. Department of Housing and Urban

## August 2019 Media and Participation Report

Development's (HUD's) Office of Policy Development and Research (PD&R) online magazine, Supportive Housing for Individuals With Mental Health Conditions in Columbus, Ohio)

**June 14** – Dispatch Reporter Holly Zachariah talked with participants and Maureen Traverse from Mental Health America of Franklin County (MHAFC) about Mental Health First Aid. ADAMH funds the courses through MHAFC, which are free to Franklin County residents. (Columbus Dispatch, Mental Health First Aid classes create confident helpers)

**June 18** – Dispatch Reporter Ken Gordon talked with Hanna Thompson, North Central Mental Health Services Prevention Services coordinator, and volunteers from the Suicide Prevention Hotline, which is funded by ADAMH. (Columbus Dispatch, Personal losses prompt West Side resident to volunteer at suicide hotline)

**June 17** – ADAMH Director of Clinical Services Jennifer Martinez and Nationwide Foundation President Chad Jester talked about the Don't Live in Denial campaign on Town Hall Ohio, a weekly radio show produced by Ohio Farm Bureau Federation that airs on WTVN Radio.

**June 2** – ADAMH's transfer of funding for the operation of the Pathway Clubhouse to Concord Counseling was highlighted in an article about the Pathway Clubhouse's loss of funding after the closure of Columbus Area. (Columbus Dispatch, Pathway Clubhouse, a haven for those with mental illness, carries on despite 'parent' agency's financial collapse)

### **Provider and Community News**

**Aug. 19** – Representatives from North Community Counseling Centers discussed their services to the Bhutanese-Nepali community and the community's risk for mental illness and substance use disorders. (Columbus Dispatch, Drug addiction a growing concern in Columbus' Bhutanese-Nepali community)

**Aug. 5** – The Columbus Dispatch editorial focused on the need for prevention to curb the opioid epidemic and mentioned the efforts of the Ohio Opioid Education Alliance and the Don't Live in Denial campaign. (Columbus Dispatch, Editorial: As data shed light on opioid crisis, prevention must be our focus)

**July 16** – The article highlights the partnership between Netcare clinicians and the Columbus Division of Police to form the Mobile Crisis Response Unit to respond to mental health and addiction related calls. (wherestheinfo, Columbus Division of Police Partners with Netcare to Address Mental Health Crisis)

**July 16** – WOSU talked with students of the new high school serving youth in recovery from a substance use disorder, Heartland High School. (WOSU, Heartland High: Ohio's First School For Students With Addiction)

**July 15** – The article highlighted the launch of Forever Dublin – a website developed through an initiative with the city of Dublin and Syntero counseling – for connecting senior citizens with resources (ThisWeek Community News, Forever Dublin website for senior citizens resources goes live)

**June 24** – Katrina Kerns, President and CEO of North Community Counseling Centers, discussed their services to the Bhutanese-Nepali community and Next Generation Housing. (Smart Business, North Community Counseling Centers steps in where others wouldn't)

## **August 2019 Media and Participation Report**

**June 18** – The article highlights the CATCH Court's work with women in recovery from a Substance Use Disorder who were also victims of human trafficking. (Columbus Dispatch, CATCH Court provides beacon of hope for human trafficking victims)

**June 7** – Spectrum News highlighted the services and programs provided at The P.E.E.R. Center (Spectrum News (spectrumnews1.com, Understanding Key to Recovery)

**May 21** – Westerville City School District discussed their partnership with Concord Counseling to provide mental health intervention services in the schools. (ThisWeek Community News, Westerville schools prioritize mental-health needs)

**May 13** – WOSU highlighted the Boys and Girls Club Summer Work Program summer camp and highlights the summer camp that takes place at Reeb Ave. and receives ADAMH funding. (WOSU, Summer Work Program Gives Students Their First Job, And A Lesson In Soft Skills)

### **Community Participation**

**August 19** – ADAMH Volunteer and Events Coordinator Diane Peterson staffed the ADAMH resource table at the OSU College of Social Work Orientation.

**August 17** – ADAMH public affairs team staffed the ADAMH resource table at the Franklin County Children's Services and Mayor Andrew J. Ginther's FamJam at the Columbus Commons.

**August 14** – ADAMH leaders and staff hosted the Near East Side Community Meeting with representatives from PrimaryOne Health and Southeast Healthcare to get input from residents on the mental health needs in the community.

**August 13** – ADAMH Volunteer and Events Coordinator Diane Peterson staffed the ADAMH resource table at the Whitehall Community Health Fair coordinated by the Whitehall Community Health Action Team (CHAT).

**August 10** – ADAMH employees staffed the ADMAH resource table at the African American Male Wellness Walk and ADAMH was a sponsor of the event.

**August 10** – ADAMH Public Information Office Mackenzie Betts attend the More Than a Number banquet for parents who have lost a child to a Substance Use Disorder coordinated by The Addict's Parents United (TAP). This event was supported with an ADAMH mini-grant.

**August 10** – ADAMH sponsored Festival Latino's Health and Wellness area and provided ADAMH resources to attendees.

**August 9** - ADAMH Volunteer and Events Coordinator Diane Peterson represented ADAMH at the Whitehall Community Health Action Team (CHAT) meeting.

**August 7** – ADAMH Prevention Manager Nettie Ferguson staffed the ADAMH resource table and attended the After School Counts: Off to a Great Start conference for individuals who work with youth at afterschool programs. This event is supported with an ADAMH mini-grant.

**August 6** - ADAMH Volunteer and Events Coordinator Diane Peterson staffed the ADAMH resource table at a National Night Out event in the Hilltop area.

## August 2019 Media and Participation Report

**August 6** – ADAMH Public Information Officer Mackenzie Betts staffed the ADMAH resource table at National at a Night Out event in Westerville.

**August 4** – ADAMH provided information and materials for the African American Male Wellness Walk's Shoe Release event at DW. ADAMH sponsored the walk.

**August 3** - ADAMH Public Information Officer Mackenzie Betts staffed the ADMAH resource table at the See Kids Dream wrap-up event. This volunteer program for youth was supported with an ADAMH mini-grant.

**August 3** - ADAMH Volunteer and Events Coordinator Diane Peterson staffed the ADAMH resource table at BWTT: We Deserve To Be Well event. This event was supported with ADAMH mini-grant

**August 1** - ADAMH Volunteer and Events Coordinator Diane Peterson staffed the ADAMH resource table at the Neighborhood Pride event coordinated by City of Columbus and the Northwest Civic Association.

**July 27** - ADAMH Public Information Officer Mackenzie Betts welcomed participants at Youth Mental Health First Aid coordinated by Mental Health America of Franklin County.

**July 25** - ADAMH Volunteer and Events Coordinator Diane Peterson staffed the ADAMH resource table at the Healthy Habits & Wellness Expo for the City of Columbus Department of Neighborhoods.

**July 16** – ADAMH staff coordinated a Community Conversation at the Reeb Avenue Center in conjunction with the community meal to gather input from the South Side community for a new mural.

**July 13** - ADAMH Public Information Officer Mackenzie Betts staffed the ADMAH resource table at the Think Talk Live Youth: 4th Annual Youth Summit at Columbus Africentric School. This event was supported with an ADAMH mini-grant.

**July 11** – ADAMH Public Affairs team staffed the ADAMH resource table at the Southside Family Expo held at Barack Recreation Center.

**June 28** – ADAMH Public Affairs team members attend the FOB Auxiliary/The Bridge Retreat. This event helps first responders address mental health and trauma issues. It was sponsored by ADAMH.

**June 21** – ADAMH Clinical Manager Meg Griffing attended and staffed the ADAMH resource table at World Elder Abuse Awareness Day activities coordinated by the Central Ohio Area Agency on Aging.

**June 20** – ADAMH Public Affairs team members staffed the ADAMH resource table at the Office of Aging: Clippers Game.

**June 15** - ADAMH Public Affairs team members staffed the ADAMH resource table at the Columbus Children's Festival. ADAMH was a sponsor of this event.

**June 13** - ADAMH Volunteer and Events Coordinator Diane Peterson staffed the ADAMH resource table at the Zion Christian Assembly Church. This event was coordinated by the City of Columbus Department of Neighborhoods.

**June 8** – ADAMH employees staffed the ADAMH resource table and walked at the NAMIWalks event coordinated by NAMI Franklin County.

# The Columbus Dispatch

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Opinion

## Column: Organizations unite to tackle opioid crisis in Franklin County

By Don DePerro

Posted Aug 19, 2019 at 4:00 AM

Opioids have taken a terrible toll on individuals and families across our country, but it's no secret that Ohio has been hit particularly hard. Each year, about 5,000 Ohioans die from an opioid overdose, a death rate more than twice the national average. Franklin County had 520 overdose deaths in 2017, a 54% increase from 2016. And sadly, 70% of the infants in Ohio child welfare programs have opioid-involved parents.

Opioid abuse and addiction is primarily viewed as a public health issue, as it should be.

However, it's also a major economic issue. The National Safety Council says 75% of U.S. employers — from small mom-and-pops to Fortune 500 corporations — have been affected by the opioid crisis. And the Centers for Disease Control and Prevention estimates that prescription opioid abuse costs U.S. taxpayers \$78.5 billion annually, which includes the costs of health care, lost productivity, addiction treatment and criminal justice involvement.

As bad as these national numbers are, the negative effects of the opioid crisis have been even more severe in Ohio. Between 1999 and 2015, Ohio lost 86,700 workers to opioid abuse and addiction. That opioid-induced decline in the labor force resulted in the loss of 1.2 billion work hours and \$71.7 billion in real economic output. Today, opioid abuse in Ohio costs between \$4 billion and \$5 billion a year in lost productivity.

Business owners often complain of their struggle to find workers who can pass a drug test.

This makes Ohio less prosperous and less competitive.

In central Ohio, many members of our business community recognize the urgency of the situation. In response to the crisis, more than 75 business, education, government, civic and nonprofit organizations have come together to form the Ohio Opioid Education Alliance, of which the Columbus Chamber of Commerce is a founding member.

This unique public-private partnership was born out of the Franklin County Opiate Action Plan — a broad strategy created by the ADAMH Board of Franklin County and our local government leaders — to tackle the crisis in Franklin County. ADAMH officials realized that meaningful progress would require support from many organizations. The Nationwide Foundation stepped up with a \$2 million donation to seed the initiative and develop the “Don’t Live in Denial, OH” ad campaign, with additional chamber members and other organizations following suit, including \$1 million from the Cardinal Health Foundation.

Since “Denial, OH” launched last June, alliance members have contributed more than \$6 million and shared the breadth of their employee and customer networks for the specific purpose of preventing the next generation from abusing opioids.

But this is just a start. If we want to make genuine progress, we’ll need support not just from legislators, policymakers and health care leaders, but also from all of the businesses that depend on a healthy, hardworking and dependable workforce.

Even small steps can make a big difference. The Columbus chamber recently hosted “The Employer’s Role in Preventing & Responding to the Harmful Use of Opioids & Other Drugs,” a forum featuring local leaders talking about the impact of substance abuse in the workplace, which provided tools and resources that employers can deploy to be part of the solution. Our partners at the Ohio chamber hosted a similar event and also created an opioid toolkit for employers titled “Dose of Reality” to help employers mitigate the risks associated with Ohio’s opioid crisis.

In addition to educating themselves and their employees, there are other things businesses can do to make a difference.

For instance, employers must recognize that addiction is not a character flaw but a disease that requires treatment. That means implementing a hiring policy that doesn’t rule out new employees who have documented histories with drugs. It also means encouraging existing employees to seek help for their drug problems instead of hiding them.

These kinds of steps aren't easy, and they may seem counterintuitive to organizations with long-held "zero tolerance" policies. But in the face of this crisis, they are necessary.

This epidemic will not be addressed by stigmatizing its victims, but through open and sometimes difficult interpersonal engagement.

Just like the families in those "Denial, OH" ads, many of us in the Ohio business community hope the opioid crisis will never directly affect us. The fact is it already does.

We have a responsibility to invest our talents and our resources into ending it, and I hope the business community as a whole will join the Columbus Chamber of Commerce in this fight.

*Don DePerro is president and CEO of the Columbus Chamber of Commerce.*



# The Columbus Dispatch

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Opinion

## Editorial: Working together, care agencies show they also are caring

Posted Aug 13, 2019 at 4:00 AM

It is comforting and yet not surprising to see public and nonprofit health agencies banding together to provide mental health and other medical services to several thousand local residents who suddenly lost access to care this spring.

The sudden closure of Columbus Area Integrated Health Services was a major hardship for a mostly African American Near East Side population that had relied on Columbus Area for more than 50 years.

Much is still unknown about why the agency was forced to close after accumulating more than \$2 million in debt.

But the pressing need of those it served is, thankfully, being addressed by PrimaryOne Health and Southeast Healthcare Services in conjunction with the Alcohol, Drug and Mental Health Board of Franklin County.

ADAMH has worked to contact 900 former clients of Columbus Area and connect them with new service providers. About 4,000 more have been identified as having open cases but not currently receiving care.

Meanwhile, PrimaryOne and Southeast are seeking a location in which to serve residents by this fall, and ADAMH is hosting meetings Wednesday and Aug. 29 to see what else is needed.

# The Columbus Dispatch

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## Agencies team up to fill mental health-care gap after longtime provider's sudden closure

By Rita Price

The Columbus Dispatch

Posted Aug 12, 2019 at 12:01 AM

Updated Aug 12, 2019 at 6:19 AM

PrimaryOne Health and Southeast Healthcare Services are coming together to form a new operation with the support and assistance of the Alcohol, Drug and Mental Health Board of Franklin County.

Hundreds of people who had relied on the now-defunct Columbus Area Integrated Health Services soon will have a new option for behavioral-health care.

Two longtime local agencies — PrimaryOne Health and Southeast Healthcare Services — are joining forces to fill the gap created by the financial collapse of Columbus Area, which closed suddenly this spring after serving the Near East Side and its largely African-American community for more than 50 years.

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“Southeast and PrimaryOne are committed,” said PrimaryOne CEO Charleta Tavares. “I had a brother who suffered from severe mental illness. I’m committed to making sure that people get the services they need.”

The Alcohol, Drug and Mental Health Board of Franklin County likely will approve a plan soon to start funding services through the new operation, said Aimee Shadwick, a spokeswoman for the ADAMH board.

The board stepped in when Columbus Area shut down, helping to connect more than 900 former Columbus Area clients with new service providers. The board also sent letters to all active and inactive clients, reaching out to regulars and to people who had open cases but hadn’t recently been in for a visit.

Shadwick said that added up to nearly 4,000 people. Many of them likely require ongoing treatment and care for mental illness and addiction.

“What we can tell from those two numbers is, there is still an unmet need in the community,” she said.

PrimaryOne and Southeast are working to find a location, even a temporary one, east of Downtown that will allow them to be up and running this fall.

In the meantime, the nonprofit agencies are joining the ADAMH board in a series of public meetings to hear from residents what services they most need. The next is set for 6 p.m. Wednesday at East High School, 1500 E. Broad St.

The last meeting is also at 6 p.m. at East High, on Aug. 29.

“While we recognize there is a need that we want to fill immediately, we also want to take the time to have a conversation about the longer-term needs of the community,” Shadwick said. “It’s important that we give residents the opportunity to hear their voice.”

One question to be considered, Tavares said, is how many different types of care will or should be offered at the new site. Behavioral health is a given, but PrimaryOne also could help with a comprehensive approach to offer more primary care, dental and vision, and women’s health services, she said.

The collapse of Columbus Area also cost more than 120 employees their jobs. Former CEO Anthony Penn has not commented publicly on why the agency racked up more than \$2 million in debt, leading to a financial crisis that ultimately will end in a bankruptcy filing.

Columbus Area also was known for providing culturally appropriate care, and that loss has been significant for many.

“There was a long history there,” Tavares said. “It hurts the whole community, but especially the African-American community of the Near East Side.”

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[@RitaPrice](#)

# Community for New Direction

BY MELINDA GREEN | PHOTOS BY REBECA TIEN



At 9 a.m. on a Tuesday in July, dozens of children from around Franklin County pile out of vans and into a west side elementary school. Some grab breakfast; others head outside to play before morning exercise. Greetings ring out across the school's common area.

"We're the best-kept secret in Columbus," Susie Shipley-Norwood jokes. Shipley-Norwood, Community for New Directions' Director of Alcohol and Other Drug (AOD) Prevention Services, also directs the organization's six-week summer day camp. More than 200 students from high-risk areas enrolled in camp this summer, and all spots were filled on the first day of registration. Long-term impact is a theme here; many of the staff members benefited from CND's programs as youth and have returned to pay it forward.

## Thirty Years of Growth

CND started 30 years ago in a two-bedroom apartment in Sullivant Gardens, staffed solely by volunteers who saw a need for the children in their community to make positive choices and find opportunities for growth.


Today, CND has over 40 full-time positions, serving children, youth, and adults in high-crime and high-need areas around Columbus. With primary funding from the ADAMH Board of Franklin County, CND has been able to step up when other agencies have closed. Their area of focus is ATOD-V (Alcohol, Tobacco, Other Drugs, and Violence), with programs in prevention, intervention, and treatment, all tailored to be sensitive to age, culture, and gender.

During the school year, CND offers an after-school substance and violence prevention program, as well as in-school leadership training for elementary through high-school students. Their Future Opportunities Created for Urban Students (FOCUS) program offers high-schoolers professional development activities, community speakers, and a week-long bus tour of historically black colleges and universities. Students choosing college receive a small scholarship and everything they need for transitioning to dormitory life.

The students CND serves are primarily from Black, Hispanic, and white Appalachian communities. Many live with a single, female head of household and see few positive adult-male interactions in their home lives. Many live in non-English-speaking homes. Financial instability, substance use, and violence often are part of their world. CND provides▶



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the safe, stable environment these students need to build a positive future, while also assisting the adults they depend on.

"The family aspect is, I think, what makes us unique," says Kari Roll, CND's Director of Development and Community Relations. Families are invited and included, with the hope that participation will spark conversation and connections at home.

## Paying it Forward

Not only are adults returning to the programs in new capacities; they are bringing their own children along. In Whitney Garrett's summer camp classroom, 11-to-14-year-old students read library books quietly at their desks during morning reading time. Garrett, a social worker, joined CND's programs at age 11, participated in FOCUS, and has transitioned into a camp instructor, marking 19 contiguous years with the organization. "I believe, truly, that CND is very impactful," she says. "Compared to my siblings—I graduated; they didn't. I went to college. I was offered opportunities I never would have experienced otherwise."

Garrett's 12-year-old daughter, JaNiya, is in her class. When asked if she feels empowered because of CND's programs, JaNiya breaks into a huge smile. "Yes!" she exclaims. "I had a friend in school; he was bullied a lot, and he wrote a bad note. I talked to him, and I told him that's not OK. It's a short life; you wanna live it. And he's changed. Now, he wants to live."

## Creating Rich Connections

In the school's common area, the 8-to-10-year-old group is having an ATOD lesson. Their curriculum is the National Institute on Drug Abuse's "Brain Power," a science-based program focusing on brain and body health. "Hippocampus!" "Learning!" "Amygdala!" "Emotions!" the group shouts together in response to fast-paced questions. After about five minutes, the children settle in to draw the brain hemispheres and limbic system on colored paper.

Summer day camp includes physical and wellness activities, social



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and emotional learning, daily reading time, meals, and, of course, field trips. The students go fishing; they go to the zoo, Zoombezi Bay, COSI and movies. They meet first responders and community leaders and even have a special basketball camp led by Scoonie Penn—all things they may not get to do otherwise, and all rich learning opportunities.

The registration fee is nominal—"sort of a commitment fee," according to Roll. CND's funding supports all of the other costs, keeping all students on a level playing field. And that level playing field builds connections that keep campers coming back year after year, even after they have aged out of the programs.

Aracely Reyna, an occupational therapy student at Capital University, joined CND's programs at age 12, participated in summer camp, and now is part of the camp's adult staff, striving to build meaningful connections with all age groups before she takes on graduate school. "Behind every kid is their life story," she explains. "I had the chance to have the rewards for myself. Now, if I can make an impact, it makes them want to come back."

## Beyond the Classroom

Outside of school, CND's Application for Purpose Pride and Success (APPS) program builds positive relationships with young adults involved in gang activity and helps them access support services when they're ready to change direction. Intervention specialists are on call nights and weekends, to help defuse potentially violent situations.

Then, to fill another growing need, CND began adult substance use and mental health treatment in 2014. The program has grown 300% in the past two years and now serves more than 350 adults, nearly a third of whom are homeless, with outpatient programs as well as a new recovery house.

The gifts of empowerment and reducing barriers fuel not only the programs, but much of the constancy among summer camp students and staff. Gregory Carson, a public affairs major at Ohio State, started with the camp as a youth worker, moved into the FOCUS program, and now is an adult worker with the camp. "FOCUS helped build communication skills; I can talk to anybody and not be nervous," he says. Asked about mentoring campers who have little positive experience with adult males, Carson says, "I take time just to hang with them, talk about their day... eventually, they open up."

It's a simple concept. "Just a listening ear can change their lives." ■



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## HR Excellence: ADAMH HR chief has been passionate about the field for 34 years

By Laura Newpoff

Posted Jul 29, 2019 at 3:12 PM

2019 Lifetime Achievement winner: Matilda Woods, senior human resources director, ADAMH Franklin County

Matilda Woods has four pillars that she uses to guide her life both personally and professionally—stay humble, something for nothing is an illusion, life is like a garden and what you plant grows, and when the horse is dead, it's time to dismount. It's a combination the senior human resources director of Alcohol Drug & Mental Health Board of Franklin County says has served her well over a 34-year career.

Woods began her journey in the HR world in 1985 as a salary analyst, employment representative and education specialist for IBM in Owego, New York. Four years later she took an account administrator role with the company so she could return to Columbus to be close to family.

"That's where I learned how to recruit," Woods says of her employment representative position. "I did college recruiting, professional recruiting and what they call regular recruiting. I recruited a lot of people, and to this day I feel I can recruit with my eyes closed."

In fact, in one year, she recruited more than 200 engineering, business, computer science and technical students. The experience served her well in her next role as a personal recruiter for the State Teachers Retirement System in Columbus where she worked for five years before joining the United Way of Central Ohio as assistant vice president and human resources director.

It was in her next two roles, however, where Woods would find her HR sweet spot. She was an employee relations consultant at OhioHealth Corp. before taking her current position as senior human resources director at the ADAMH board.

“I really do like all areas of human resources, but employee relations, where I solve problems for the employees and managers as well as coaching, is actually where I found my niche,” says Woods, who is being honored with a Lifetime Achievement award as part of *Columbus CEO’s* HR Excellence awards. “I just really love working with people and helping them in any way I can.”

Over her 10-year career at ADAMH, Woods has helped transform the agency to become more engaging and employee-centered, Kenneth Wilson, county administrator, wrote in nomination materials. A signature effort has been the creation of a Leadership Academy to help develop emerging leaders for future opportunities and prepare them to be promoted.

“I realized after I had been here four years or so that a number of our management started to stay and we were getting kind of long in the tooth,” Woods says. “I started thinking, ‘How can we grow and develop folks under us and what are the skills they’re going to need to step up and take our positions?’ ”

After doing some research, she put the program together. It includes monthly coaching sessions, completion of a professional development plan, DiSC behavior assessments and the chance for participants to work alongside senior staff leaders for a day.

She’s also worked to develop sessions for leadership that include coaching staff, team building, conflict resolution, performance management, sexual harassment, ethics, mediation and leadership development.

In addition to her HR career, Woods has contributed to the profession by serving as a member of the Human Resources Association of Central Ohio’s membership committee and as an adjunct HR professor at Ohio Dominican University and the University of Phoenix. She also worked with the National Black MBA Association, where she served as one of the founding members, to help bring the organization to Central Ohio from Chicago in the 1990s.



Wilson says he got a chance see how Woods' years of dedication to her field have added up by working closely with her on a labor management health care committee made up of county agencies and boards and collective bargaining units. "She stepped up on a number of RFP processes and I got an opportunity in those more intimate settings to appreciate her knowledge of the field of human resources and benefits management," he says. "Her grasp of the issues really stood out, and that reflects her more than 30 years of experience."

He noticed one of those four guiding pillars, too.

"You know when she speaks she's put a lot of thought into it," Wilson says. "She is a very collaborative individual who has a way of approaching things and providing feedback in a very humble manner."

*Lifetime Achievement recognizes a longtime or retired HR professional who has demonstrated exceptional leadership, knowledge, decision-making skills and commitment.*

*Laura Newpoff is a freelance writer.*

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# The Columbus Dispatch

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Opinion

## Letter: Agency directs funding to ease opiate crisis

Posted Jul 27, 2019 at 4:10 AM

The Alcohol, Drug and Mental Health Board of Franklin County would like to recognize The Dispatch for Tuesday's editorial about efforts by Ohio Treasurer Robert Sprague and Ohio Auditor Keith Faber to apply new approaches and ways of thinking to government. Like private companies, government agencies should use business analytics to drive their decision making. Both elected officials are applying this approach as it relates to mental health and substance use disorder investments.

Government must constantly evolve to keep up with the dynamic changes in our community, especially as it relates to population migration and growth. ADAMH is fully supportive of the auditor's recommendation to make shifts in funding based on a community's need. Population changes in each of our local communities affect the prevalence of mental illness and substance use disorders, impacting the services and funding needed to support the population shift.

At a local level, ADAMH employs a data-driven process through our annual business plan, identifying key metrics to measure our progress throughout the year and identify any gaps and challenges.

ADAMH began funding the Mobile Opiate Crisis Team in 2016. This connected clinicians at the Southeast mental health center with Columbus Division of Fire EMS when responding to overdoses. After monitoring the program, we funded an expansion in 2018 to include all of the emergency departments in Franklin County. The program had better results after making this enhancement, giving Southeast the opportunity to engage with 1,522 individuals and link 770 of them with follow up services last year.

What gets measured, gets done.

David A. Royer, chief executive officer, ADAMH Board of Franklin County,  
Columbus

## Attention To Opioid Epidemic Fades As Death Rates Rival The AIDS Crisis

*When taking into account total drug overdose deaths per year, the opioid epidemic today is worse than the AIDS epidemic in the late 20th century in terms of lives lost.*

JULY 15, 2019 By Tristan Justice

Matthew Schoonover was a lively, energetic 21-year-old who grew up in a wealthy suburb of Columbus, Ohio. Schoonover's childhood was filled with all of the amenities a boy could have: a nice home, a loving family deeply engaged in his upbringing, and a group of supportive friends in a tight-knit community.

Throughout his life, Schoonover was busy. He kept involved in multiple extra-curricular activities, played sports throughout the year, was an active member of his church youth group, and went to camp in the summers.

"He really grew up in an ideal situation," Ellen Schoonover, Matthew's mother, said. "Never had an enemy."

In high school, however, things took a turn for the worse. Matthew started partying with drugs and ended up becoming dependent on them, coming down with a disease that ultimately took his life.

As far as Matthew's family knows, Schoonover's drug use was limited to marijuana and alcohol in high school but escalated to opiates during his first year of college at Lee University in Tennessee. While it was ultimately Matthew's ADHD that made school difficult, his struggle with addiction didn't help, and Matthew later went to rehab.

The day after he emerged from a rehab facility in May of 2012, Matthew overdosed. Matthew's story has become far too common in communities across the country, and many remain in denial about the issue.

Ellen, a former social worker, said she never suspected her son would begin using recreational drugs and always spoke to her two kids openly about the risks of substance abuse. Opioids, however, were a different category of substance abuse than marijuana and alcohol.

“Back then, I couldn’t even define what an opiate was,” Ellen told The Federalist. “I thought Paul and I had done every single thing right as parents to insulate our boys from the ‘bad drugs.’”

Since the loss of her son, Ellen and her husband, Paul, have been exceptionally active in fighting addiction to opioids, opening [The Matthew B. Schoonover Educational Center](#) in 2017 and speaking to those struggling with the disease while working with other non-profits to combat the crisis.

Few deny that the United States has an opioid crisis, but many deny that it is happening in their own backyards. The Ohio Opioid Education Alliance, an association with more than 60 corporate partners, has been running television [ads](#) across the state featuring parents living harmoniously in a fictional town called “Denial, Ohio.”

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“It just feels safe and secure being in denial.”

“All the families living in denial feel the same as we do.”

“My boys would tell me anything.”

“He gets amazing grades.”

“Welcome to Denial.”

Unfortunately, the truth for the Schoonovers was much more real, and the epidemic remains in full-bloom while becoming white noise in our national dialogue.

Twenty candidates for the Democratic presidential nomination made their case to a prime-time television audience from Miami last month in a two-night event to debate the top issues affecting the country. The top topics largely focused on guns, immigration, health care, and beating Donald Trump. Largely absent from the candidates’ discussion was the opioid epidemic, a crisis that is beginning to fade into the background of our national conversation.

One question was asked on opioids throughout the entire set of debates, and the conversation moved on quickly. The word “opioid” was mentioned only three times in the **first night’s** debate. It was mentioned once during the **second night**. Meanwhile, the words “gun” and “guns” were mentioned 38 times on the first night and 26 times on the second night, according to transcripts from the Washington Post.

The opioid crisis has taken a heavy toll on the country, devastating families in both rural and urban areas. New data from the Centers for Disease Control and Prevention released last year show American life expectancy on a decline, a trend not seen since World War I, and opioids are in large part to blame.

Americans in 2017 can now expect to live 78.6 years, a tenth of a year decline from 2016, according to the CDC’s National Center for Health Statistics. Drug overdoses also hit a new high in 2017, killing 70,237 people, with 47,600 of those deaths **resulting** from opioids. Those dead in 2017 as a **result** of gun violence were nearly 40,000. That’s still 40,000 too

high, but 7,000 fewer than deaths from opioids, yet gun violence keeps getting far more attention.

The opioid epidemic has also contributed to a number of different public health problems, including the accelerated spread of deadly infectious diseases. Judith Feinberg is a physician at West Virginia University who specializes in infectious diseases. Feinberg said the method by which people consume opioids, which is typically through injection, make individuals especially susceptible to catching these infections.

“When you inject drugs using unsterile equipment through unsterile skin and sharing that equipment and maybe even the drug with people who have these infections in their blood, this is a very efficient way to transmit HIV, Hepatitis B and Hepatitis C,” Feinberg told The Federalist. “I think that the majority of people who become addicted wind up injecting sooner or later, even if they start by snorting, smoking, or swallowing.”

Feinberg also noted the similarities between the HIV/AIDS crisis that the United States faced in the 1980s and 1990s, noting that people struggling with addiction to opioids are stigmatized, as people are with HIV and AIDS.

“Many people think of them as lacks of character or lacks of ethics or lack of will-power, which is not true,” Feinberg said. “Addiction is a chronic, relapsing brain disease, not a character flaw.”

In terms of death rates, the opioid epidemic is climbing to the level of the AIDS crisis of the '80s and '90s. At the **peak** of the AIDS epidemic, about 139 people were dying each day. As of January of this year, the National Institute on Drug Abuse **estimates** that more than 130 people die every day by overdosing on opioids. When taking into account total drug overdose deaths per year, the epidemic today is worse than the AIDS epidemic in the late 20th century in terms of lives lost.

Of course a key distinction between the two crises is the demographic groups they tended to affect. The AIDS epidemic centered on gay and bisexual men, whereas Feinberg noted the crisis with opioids has disproportionately affected rural communities.

“Rural communities are over-represented in what I call the 21st-century opioid epidemic,” Feinberg said.

While the opioid epidemic has hit rural communities especially hard, urban and suburban communities have certainly not been immune. David Royer is the executive director of the Alcohol, Drug and Mental Health Board of Franklin County Ohio, home to the state’s capital and **largest** city with a population of nearly 900,000 residents. Royer said there were 520 overdose deaths in Franklin County in 2017, a 54 percent increase from 2016. He called the effects on his state “devastating.”

“There’s no aspect of our community, demographically, that is exempt from risk,” Royer told The Federalist, going on to talk about why the Denial Ohio campaign came to be. “I think one of the biggest misconceptions is that this is about somebody else.”

Royer also noted the effects on businesses in Columbus, where workers affected by the crisis, whether it be themselves struggling with addiction or a loved one, are losing productivity and driving up employer-based health expenses.

“It affects all aspects and all sectors of the economy,” Royer said.

The epidemic has indeed taken a serious toll on the American economy. According to **data** from the American Action Forum, a center-right D.C.-based think tank, the opioid crisis is responsible for keeping more than two million prime-age individuals aged 25 to 54 out of the labor force nationwide. Additionally, the same report notes that between 1999 and 2015, the decrease in U.S. labor force participation ultimately cost the economy 27 billion work hours, which slowed the real annual economic growth rate by 0.6 percentage points, costing \$1.6 trillion in real output.

Ohio has been hit especially hard. The National Institute on Drug Abuse **reports** that in 2017, Ohio had the second-highest rate of deaths from drug overdoses involving opioids killing 4,293 people. Ohio’s death rate from opioids is more than double that of the national average.



The crisis has also cost the state more than \$70 billion since 1999, according to a state-by-state **analysis** from the American Action Forum. The epidemic has prompted Ohio Gov. Mike DeWine to make combating it a focal point of his public service over the last decade, fighting the problem as Ohio's attorney general for the last eight years before being sworn in as governor in January.

Alisha Nelson is the director of RecoveryOhio, an initiative DeWine started shortly after taking office. Nelson highlighted the crisis's effects on the state's economy, noting that businesses in some areas have been struggling to find workers able to pass a drug test. Nelson also added that the recovery community has been trying to support employers who might be uncomfortable with hiring individuals who have recently struggled with addiction.

According to both Royer and Nelson, the opioid crisis remains in full-steam, with important shifts that are making the problem even more difficult to solve. Fentanyl, a synthetic opioid 50 to 100 times more powerful than morphine, has been becoming more prevalent on the drug market and is now being mixed with all kinds of substances already being abused.

"Now we are seeing fentanyl mixed with everything," Nelson told The Federalist. "That is a really dangerous combination."

Nelson, who also leads efforts against the crisis in DeWine's attorney general office, touted the work of Ohio law enforcement in working diligently to deal with these substances in the streets in addition to treatment efforts.

"Law enforcement has really stepped up with the decrease in supply and decrease in demand," Nelson said.

A lot of work remains to be done, however, and Nelson emphasized the need to assist families and especially children who have been affected by the crisis.

“We really have to get proactive on this thing,” Nelson said. “We have to stop the tide now, and make sure we wrap our arms around our kids who have experienced trauma.”

*Tristan Justice is a staff writer at The Federalist focusing on the 2020 presidential campaigns. Follow him on Twitter at [@JusticeTristan](#) or contact him at [Tristan@thefederalist.com](mailto:Tristan@thefederalist.com).*

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## COLUMBUS

### North Community Counseling Centers steps in where others wouldn't

By: [Jayne Gest](#) | 11:11am EDT June 24, 2019



"Everybody is on the same page. We believe compassion is a verb, and it means taking action."

**Katrina Kerns**

President and CEO, North Community Counseling Centers Inc.



**Katrina Kerns**

President and CEO, North Community Counseling Centers Inc.

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When Katrina Kerns was hired in 2015, [North Community Counseling Centers Inc.](#) was at a turning point. The retiring CEO had been in place for nearly 30 years, staff turnover was above 40 percent, and the board was deciding whether to merge with another organization or attempt to grow the agency.

Four years later, it's another story.

NCCC has added more than 100 employees, going from two major programs and some school programming to nine major programs. More impressively, turnover has fallen to 8 percent.

"The staff are my top priority. I take really good care of them. In turn, they take great care of the clients and the community," says Kerns, president and CEO. "So the agency looks a lot different. Everybody is on the same page. We believe compassion is a verb, and it means taking action."

#### Give people a voice

Kerns is a social worker first — that's where she started her career. And she remembers the frustrations of being a frontline employee.

"I believe in servant leadership. I think you have to be available for the staff," she says.

Beyond an open-door policy, Kerns gathers ideas from emails and brainstorming. In fact, that's how NCCC decided to start a child and adolescent program last October. Employees also have flexible schedules, are encouraged to take vacation time and can participate in staff development.

#### Meeting the needs

The cores of NCCC's services are behavioral and mental health counseling, as well as drug and alcohol counseling. Kerns says the agency's primary focus is on the North Side, but it now has programs citywide, with five locations. One of those is the Center for New Americans, which opened in 2018. It was created as a result of the work NCCC has done with the Bhutanese-Nepali community, although refugees from other places are also served there.

“We have the largest Bhutanese-Nepali population in Columbus out of the entire United States,” Kerns says. “The thing that sets their community apart from a lot of refugee communities is they have a very high suicide rate.”

When the Alcohol, Drug and Mental Health Board of Franklin County asked NCCC to help, the Bhutanese-Nepali community center was in danger of closing due to funding cuts.

“That’s how the conversation started — to help deal with the families and do grief counseling. Then once we got in there and got to know people in the community, we realized just how huge the needs were,” she says. ●

## What’s new

This year, along with strategic planning, NCCC took over Next Generation Housing when the Alcohol, Drug and Mental Health Board of Franklin County asked it to step in. Kerns says the agency is ensuring the residential homes for adults with psychiatric disabilities are operating as they were meant to.

NCCC also started an Assertive Community Treatment team to help individuals with serious mental illness.

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# The Columbus Dispatch

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Entertainment & Life

## Personal losses prompt West Side resident to volunteer at suicide hotline

By **Ken Gordon**

**The Columbus Dispatch**

Posted Jun 18, 2019 at 5:50 AM

Updated Jun 18, 2019 at 6:16 AM

Franklin County hotline fielded more than 16,000 calls last year and more volunteers are needed

Wendy Ban was devastated when her mother took her own life in 1969, but she did the best she could to deal with it.

“Life went on,” she said.

When her husband, Don, killed himself in 2008, though, her well of self-help was dry.

“Nothing prepares you for a second suicide,” Ban said. “At that point, I found I needed more help than I could provide for myself.”

The West Side resident joined a support group, Survivors of Suicide, and in 2010 she started volunteering for the Franklin County Suicide Prevention Hotline.

Nine years later, Ban, 66, has logged nearly 2,000 hours helping at the hotline, putting her own experience to good use as she deals with the desperate and distraught.

“She’s very dependable,” said Rick Baumann, assistant coordinator of Suicide Prevention Services for North Central Mental Health Services, which runs the hotline. “She’s been there and understands the stress and is able to sell hope, which is what we do.”

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Ban was at it again this past Tuesday during her regular weekly 6 to 9 a.m. shift, answering calls in a small room at the North Central building in the University District.

The hotline, which is funded by the Alcohol, Drug and Mental Health Board of Franklin County, received more than 16,000 calls last year.

Some callers already have hurt themselves; other say they are considering it. But Baumann said about 10 percent of calls are from “third parties,” meaning people who are concerned about a friend or loved one, or from survivors — those left behind after someone dies by suicide.

Because of her experience, Ban said she feels a special affinity for those callers.

“Their grief and the ambiguity (of suicide) is often so overwhelming that they’ll tell me they don’t think they can ever feel normal again,” Ban said. “I tell them that normal life can occur again, and that they’re not alone.”

Ban can testify to how far society has advanced in dealing with suicide.

Ban was a teenager when when her mother, Ruth, killed herself. Back then, there was a taboo about the subject.

“My mother had MS (multiple sclerosis), and sometimes when somebody asked how my mother died, I would say she died of MS rather than suicide,” Ban said.

Thirty-nine years later, after her husband died, much more help is available, such as the survivors’ support group Ban joined. On the shelf above the two desks in the hotline room sit several binders full of resources that volunteers can pass along to callers.

Ironically, Baumann said, the increase in available help has actually caused one problem: With more suicide hotlines popping up locally in recent years — including those at Ohio State University and Nationwide Children’s Hospital — the pool of volunteers has been stretched thin.

Hannah Thompson, coordinator of Suicide Prevention Services, said the group has 150 to 200 volunteers at a given time, but about half of those are substitutes and don't pull a regular shift at the 24-hour, 7-day-a-week hotline.

Thompson also said that "compassion fatigue" and burnout can affect volunteers, who undergo 50 hours of training before being asked to commit to work six hours a week for their first six months. After that, they can drop back to three hours weekly or become a substitute.

Ban's friendship with Northwest Side resident Michael O'Connell, 69, helped lead O'Connell to start volunteering at the hotline two years ago. The two usually work the same shift now.

"I was a little bit terrified at first because this is a huge responsibility," O'Connell said. "What if I screw up? What if I don't know what to do. But that didn't happen because they give you great training.

"They teach you what to say and what not to say, and they emphasize active listening and getting them (callers) to talk."

The need to talk doesn't have an expiration date. Eleven years after her husband's death, Ban still attends the Survivors of Suicide support group.

"The friendships I've made in that group and also at the hotline have helped me enormously," she said. "And I thought to myself, 'If I'm not going to step up to volunteer (at the hotline), who is?'"

*The Franklin County Suicide Prevention Hotline can be reached at 614-221-5445; the Teen Suicide Prevention Hotline at 614-294-3300; or the National Suicide Prevention Lifeline at 1-800-273-8255/TALK (or 1-888-628-9454 for Spanish speakers). To reach someone at Ohio's 24/7 Crisis Text Line, send 4HOPE to 741741.*

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# The Columbus Dispatch

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## CATCH Court provides beacon of hope for human trafficking victims

By Holly Zachariah

**The Columbus Dispatch**

Posted Jun 18, 2019 at 6:53 PM

Updated Jun 19, 2019 at 5:43 AM

At the very end of a long municipal court hallway that mostly smells of sweat and despair, Vanessa Perkins turns slowly as she tries to decide where to sit for a quick afternoon break.

She looks to the left, to the right and back left again before she finally settles on a low-slung table. All the shabby blue chairs are doubles and would put her too close to people. And right now what Perkins needs most is space.

It has been an emotional day inside Courtroom 12C at the Franklin County Municipal Court building, where she is bailiff for Judge Paul Herbert. On most days, she does the same as any bailiff here: manages misdemeanor caseloads, handles the paperwork and deals with the myriad of problems that arise.

But this is a Thursday, and Thursdays and Fridays are different. That's when Judge Herbert presides over CATCH Court (Changing Actions To Change Habits), a specialty docket for women in the system who are victims of human trafficking.



After a lifetime of abuse, years of battling alcoholism and drug addiction and thousands of days running the streets of Franklinton, Perkins was among the first to graduate after CATCH started a decade ago this fall. Now, she is its highest officer.

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On this recent day, about 16 current women of CATCH — gathered in a relaxed semicircle with the judge sitting on a chair near them, and Perkins and a probation officer sitting close by — were asking one another questions as part of peer-to-peer work. A woman named Jamie Vanover asked Perkins for advice. As per custom in this court, however, the first question posed was: “How many days you got?”

“I have 9 1/2 years sober, which I still can’t believe those words come out of my mouth!” Perkins, 34, said with a laugh. Then she tells the group how she’s trying to settle into a new place after a recent move, how it’s nerve-wracking and exciting at the same time.

“I used to sleep in cemeteries, on random porches, in someone’s bushes,” she says, then pauses and waves her hand around the courtroom that she has managed for more than a year. “This? This was not supposed to be my story. Life is good.”

Vanover, 34, was already teary because the judge had just told her how proud he was of her. And because she and Perkins have a history together out there in the world they once thought was all there was, Perkins’ answer made her cry.

“I’m only just now figuring out who I really am,” Vanover tells Perkins. “I’m very thankful to have had you continually in my life. You give us all hope.”

### **‘These women are worthy’**

In early 2009, when CATCH Court was merely an idea in a few people’s minds, Perkins would have still been called a prostitute, and her trafficker would have simply been known as a pimp. But thanks to a decade of public awareness and advocacy, those days and those outdated terms are long gone, said Herbert, who has presided over CATCH since its beginning.

“These women are worthy,” he said. “We’ve learned so much as a society in the last decade about human trafficking. It really all stems from early childhood sexual trauma that never gets resolved. That awfulness, all of that trauma, is what allows a man to force a woman to sell what’s most personally precious to her to the most vile of people.”

A report commissioned for the city of Columbus last year found that the National Human Trafficking Resource Center in 2015 received 1,066 trafficking calls from Ohio, the fourth-highest volume in the country. Central Ohio rescue groups have served more than 700 human-trafficking victims since 2008; girls between the ages of 12 and 18 are at the highest risk.

For Herbert, his own awakening came during a routine court day in probably late 2008. A woman came before him on a misdemeanor charge. She was zombie-like, worn down, her eyes empty and her body broken.

“She was so distant, like she wasn’t even there,” he recalled. “The prosecutor told me she was a prostitute. I didn’t understand what she’d been through. So I started researching to find out.”

Since its inception, CATCH Court has graduated 58 women through the intensive, two-year program that includes treatment services. But Herbert said that number doesn’t tell the whole story. Of the 334 woman who pleaded to misdemeanor charges and were accepted into CATCH, 73% of them have been significantly less involved in the system in the two-year period post-CATCH. And even most of those who didn’t successfully graduate, he said, have gotten their driver’s licenses, furthered their education, found steady and meaningful work and been reunited with their children.

On Wednesday evening, he and about 900 guests will celebrate the court’s 10th anniversary — and all of the women and families it has helped — with a free “Celebration of Women’s Resiliency” concert at the Jo Anne Davidson Theatre in the Vern Riffe Center. Singer Janiva Magness, who is open about her own history of trauma, will perform.

“I am absolutely convinced the approach of CATCH Court works,” Herbert said, reaching for a stack of letters on his desk. He reads aloud part of one from a woman who had her criminal record expunged after CATCH. She now manages an iHop and has seen her salary double since she started.

“I can now give my kids the life they deserve. Thank you for helping me change my life,” she wrote.

“When I see multigenerational healing,” Herbert said, “it makes me absolutely convinced that what we’re doing is right.”

### **A beacon of hope**

Even after all these years, Perkins still looks off in the distance as she talks about her time on the streets. How her trafficker once shredded the clothes off her body as punishment, leaving her standing naked and afraid on Town Street, and about the beatings, the rapes, the feeling of hopelessness that swallowed her soul.

But her mind doesn’t live in that space anymore. Years of therapy following CATCH helped her gain freedom. Today, she still attends recovery meetings and counseling regularly, is in a long-time committed relationship and has a healthy relationship with her 11-year-old son.

Before becoming Herbert’s bailiff last year, Perkins worked for the Columbus city attorney’s office for about six years. She worked her way through the ranks to eventually become executive assistant to the chief prosecutor, Lara Baker-Morrish, who is now city solicitor general to City Attorney Zach Klein.

Hiring Perkins was not without risks, Baker-Morrish said, of both the political and practical kind.

“At that time, human trafficking didn’t have the same kind of understanding it does now,” she said. “We wondered what the public perception would be.”

As it turned out, the hire was one of the best decisions ever made, Baker-Morrish said.

“Too often a lawyer looks at a case and not the person in front of them. But with Vanessa, and all that she’d been through, she humanized that for us. We learned so much from her,” she said. “You could see her self-confidence grow, and it was wonderful to watch the evolution.

“Vanessa stands as a beacon of hope that if you put in the work, you can improve your life in so many ways. And that you deserve it.”

# The Columbus Dispatch

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## Mental Health First Aid classes create confident helpers

**By Holly Zachariah**

**The Columbus Dispatch**

Posted Jun 14, 2019 at 7:43 PM

Updated Jun 14, 2019 at 9:45 PM

Lynn Bowers saw a mention on TV news about a Mental Health First Aid class that was open to anyone, and she didn't even wait until the broadcast was over before she registered.

And only 30 minutes into the all-day session at OhioHealth's Westerville medical campus Friday morning, she was highlighting paragraphs in her \$20 workbook and filling the pages of a legal pad with notes.

Learning how to recognize the signs of mental health problems and substance abuse disorders and knowing how to help is just that important, said Bowers, the head swim coach at Hilliard Davidson High School.

"I have swimmers that every day struggle with various health issues — I don't even say mental health because your brain is an organ — and I want to help them. I want to be a better coach to them," Bowers said. "There's so much pressure today,

and we try to keep things in perspective on the swim team: It's not always about who gets to the wall first."

The concept of Mental Health First Aid and its curriculum originated in Australia in 2001, but really expanded in popularity in the United States in just the past several years. The eight-hour training is often compared to CPR classes for physical health: It is meant to help people identify the signs of a mental health problem, assess it and to learn how to either help or access the resources the person needs.

That could mean anything from spotting someone having a panic attack at the grocery store and lending a hand, to knowing when your neighbor might benefit from your kind words and your help finding a counselor.

### **>>VIDEO: Gunnar Cerda leads Mental Health First Aid class**

The Rev. Patricia Battle, manager of pastoral care at OhioHealth Riverside Methodist Hospital, was one of two certified course instructors from OhioHealth who taught the class Friday. She said learning how to help someone at the beginning of a mental health issue "is another way to provide love and light."

She told the seven participants that the class was a "no judgment zone."

"This class is to help everyone understand there is nothing in the mental health world to be afraid of," she said. "We want you to feel like confident mental health first-aiders when you leave here."

Mental Health America of Franklin County has been hosting such classes free locally since 2012, with \$179,536 annually provided by the Alcohol, Drug and Mental Health Board of Franklin County. Maureen Traverse, who oversees the program for Mental Health America, said about 520 people have been trained through traditional classes, and another 126 have taken a course for those who work regularly with youth.

The classes include lectures, role-playing, personal sharing, videos and even some art activities as ways to teach what is known as the ALGEE principle: **A**ssess for risk of suicide or harm, **L**isten nonjudgmentally, **G**ive reassurance and information, **E**ncourage appropriate professional help, and **E**ncourage self-help and other support strategies.

“The class really creates a safe and open space to learn and share, a place where people aren’t scolded for their misconceptions about mental illness,” Traverse said. “Just as providing first aid to an injured person doesn’t make you a doctor, Mental Health First Aid doesn’t make you a therapist. It just means you can help.”

Classes are open to anyone. Demographics collected since Traverse came onboard in 2017 show participants come from a cross-section of the community. Besides Bowers, Friday’s OhioHealth class included a paramedic, a nurse, a lay chaplain and others. The one thing all those who take a class have in common, Traverse said, is the desire to help.

“People see problems in their neighborhood, at their church, in their schools and in their communities. They see people struggling everywhere and don’t know what to do,” Traverse said. “They don’t know what to say, afraid they’ll make the problem worse. This gives them confidence to help.”

*To find out more about Mental Health First Aid classes and find one near you, visit [www.mentalhealthfirstaid.org](http://www.mentalhealthfirstaid.org). To learn more about Mental Health America of Franklin County, visit [www.mhafc.org](http://www.mhafc.org) or call 614-221-1441.*

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## Supportive Housing for Individuals With Mental Health Conditions in Columbus, Ohio



Opened in the summer of 2018 in Columbus, Ohio's North Side neighborhood, Laurel Green Apartments provides 40 units of permanent supportive housing for people with severe mental health conditions. Credit: Community Housing Network

Opened in summer 2018 on the north side of Columbus, Ohio, Laurel Green Apartments is an affordable permanent supportive housing development for residents with mental health conditions. The \$7.3 million project prioritizes individuals who are ready to leave an acute care setting, such as a hospital or psychiatric institution, but

face homelessness if discharged. Local nonprofit Community Housing Network (CHN) is the developer and manager, and the Alcohol, Drug and Mental Health (ADAMH) Board of Franklin County is the service provider. Laurel Green Apartments helps to fill an acute need for permanent supportive housing in Columbus, which at the time of the project's opening in July 2018 was so severe that the ADAMH Board reported a countywide wait list of more than 3,000 applicants.

### The Community Housing Network

The ADAMH Board is a public entity tasked with connecting clients to addiction and mental health services. The board runs public education campaigns, coordinates mental health and substance abuse programming, and pays for services provided by its nonprofit contract agencies. CHN was established in 1987 as a private nonprofit agency contracted to develop and manage housing for the ADAMH Board: to date it has developed more than 1,200 units. Laurel Green is the third project CHN has completed since 2010, and it is part of the nonprofit's efforts to meet the ADAMH Board's goal of adding 250 permanent supportive housing units by 2026.

Laurel Green is an L-shaped, three-story building in a contemporary style. The development has 40 one-bedroom apartments ranging from 650 to 700 square feet, with one

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unit reserved for an onsite manager. Thirty-one units are reserved for tenants who earn no more than 50 percent of the area median income (AMI) per year, and 8 units are reserved for those earning no more than 30 percent of AMI. Because tenants are unlikely to have their own furniture when they move in, each apartment comes partially furnished with a bed, dresser, sofa, and stools for the pass-through kitchen counter. Each unit is adaptable to the needs of people with mobility restrictions; three are fully accessible and two are equipped for tenants with sensory impairments. Residents are referred to Laurel Green through institutions or their ADAMH Board caseworkers. Laurel Green prioritizes its units for individuals in an acute care setting such as a psychiatric institution who have no safe place to go upon release.

Laurel Green has numerous amenities, including common areas for socializing and service delivery. The development also features a community room with a full kitchen, a computer room, a laundry room, and an exercise room with fitness equipment. Tenants may socialize in large groups in the first-floor communal areas or in smaller groups in seating areas on the upper floors. The first floor also houses offices for the onsite property manager and the full-time ADAMH Board service provider. The provider coordinates Laurel Green's onsite services, which focus on life skills and independence and otherwise vary based on the needs of residents. "[Our services] are directed by who's there and what they want," says CHN chief executive officer Samantha Shuler. "We have cooking classes, meetings of groups like Alcoholics Anonymous, and a lot of engagement activities to help build a community." In addition, the ADMH system connects all residents to a case manager.

### **A Place That Feels Like Home**

Because Laurel Green was built for tenants who have spent time in facilities such as hospitals and shelters, CHN and Berardi + Partners Architects took care to ensure that their design decisions communicate a residential rather than institutional feel. The units have an open plan kitchen, dining, and living room space, which makes them feel larger and less confining. "Our flooring looks like wood, the furniture is upholstered [with] fabric rather than vinyl, [and] the light fixtures are residential rather than fluorescent boxes," says Laurie Sutherland, senior development manager at CHN. To reduce environmental stress, CHN selected a color palette with greens and blues and hung large canvas prints of nature photographs on the walls. Sutherland reports that although CHN buildings usually are

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designed with large expanses of exterior glass offering sight lines through the building to combat claustrophobia, this design was not entirely possible at Laurel Green because of its compact site. Instead, Laurel Green features large interior windows to allow natural light to filter into hallways and open sight lines to the outdoors.

CHN chose the 0.9-acre property because of its proximity to amenities, the character of the surrounding neighborhood, and the availability of the land through the City of Columbus Land Bank. Previously the site of an office building that burned down, the property is in a safe residential area a few blocks from a main thoroughfare and less than a half-mile from a bus stop.



Because many of Laurel Green's residents have spent time in hospitals and shelters, developer Community Housing Network worked to ensure that the finishes in each unit, from the baseboards to the light fixtures, impart a residential rather than institutional feel. Credit: Community Housing Network

Also readily accessible are a public park, a public library, and various retail and fast food locations that present the potential for employment. The property's proximity to public transportation is especially important to CHN because most Laurel Green residents do not own a car. CHN purchased the property from the land bank for \$70,000 in spring 2017, and the construction of Laurel Green began in July.

The \$7.3 million development received public funding through several sources. The largest funding source was \$2,747,615 in low-income housing tax credit equity, followed by a \$1,550,000 contribution from the ADAMH Board of Franklin County and a \$1,000,000 grant from the Federal Home Loan Bank of Cincinnati. The remaining funders were the Ohio Department of Mental Health and Addiction Services, the city of Columbus, Franklin County, and the Ohio Housing Finance Agency.

### **Addressing the Need for Supportive Housing**

Laurel Green leased up quickly and was fully occupied as of May 2019. The demand for permanent supportive housing in the Columbus area remains high and is expected to increase as the region grows. Between 2015 and 2040, the population of Franklin County is expected to grow by 14 percent; should the proportion of residents living in poverty remain constant, the ADAMH Board anticipates that rates of homelessness, substance abuse, and mental illness will also remain consistent with existing rates. To

account for the region’s urgent and growing need for supportive housing units, CHN is working to meet the ADAMH Board’s goal of adding 250 affordable permanent supportive housing units to the housing stock by 2026. As of spring 2019, the developer has two residential projects in progress: one for people facing chronic homelessness and one for transition-aged homeless youth.

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# The Columbus Dispatch

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## Pathway Clubhouse, a haven for those with mental illness, carries on despite 'parent' agency's financial collapse

By Rita Price

The Columbus Dispatch

Posted Jun 2, 2019 at 5:53 AM

Updated Jun 2, 2019 at 10:36 AM

Less than a year ago, Greg Shaw wouldn't have been able to explain how much the place means to him because he couldn't carry on a conversation. Venturing outside his home was difficult. On the rare occasions he mustered the courage, he still couldn't look people in the eye.

"Head was always down," Shaw said.

So he figures it's no exaggeration to say that something miraculous happened inside the big, rambling house at 1203 E. Broad St., where people with mental illness come together to help one another wriggle free of the shame, isolation and loneliness that often accompany their journeys.

Officially, the Pathway Clubhouse in Olde Towne East on the Near East Side is a "community-based program of psycho-social rehabilitation."

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Shaw and other members also think of it as a family home.

"It's changed my life," said the 51-year-old, who lives on the North Side. "My self-esteem has improved tremendously. And, I've made friends."

One of those friends, Shireen Mehta, sat across from Shaw and smiled. She's been spending time at Pathway for more than 30 years and now sits on the board.

"Everyone's real here," said Mehta, 56, of Blacklick. "Not being judged coming through the door is huge."

That clubhouse camaraderie and stick-together spirit have been even more important over the past several months, as Pathway ended its relationship with Columbus Area Integrated Health Services, which had served as Pathway's "parent" agency until Columbus Area began to unravel financially.

Columbus Area — one of the city's oldest and largest mental-health agencies — closed abruptly in April, collapsing in a heap of debt. Mehta and others soon discovered that Pathway's modest fundraising accounts were casualties as well, emptied by Columbus Area administrators as they scrambled to fend off creditors.

"It's so hard for a small place to raise money," said board member and mental-health advocate Ingrid Silvian, 89, whose daughter attends Pathway. "We worked hard. It was cruel for them to take it."

The clubhouse lost more than \$5,000 that was earmarked for trips, outings and special events for members, many of whom depend on Pathway for low-cost opportunities to visit other cities, eat at a restaurant, attend museums and educational events.

"Being on SSI (Social Security), people don't get to go a lot of places," Mehta said. "It's heartbreaking."

Columbus Area leadership also cashed more than \$26,000 worth of stocks that had been given to Pathway by the late Holly Ann Herschede, a Pathway supporter whose obituary said she "took pride in being a loving philanthropist."

Larry James, a Columbus attorney representing the Columbus Area board of trustees, said the money went into the agency's general fund. "To this date, there is no indication that any of these funds were used for personal gain," James said. "But that doesn't make it any softer."

The good news is that the Pathway Clubhouse operation is on firm ground, administered now by Concord Counseling Services, said Teresa Conley, the longtime Pathway manager.

The Alcohol, Drug and Mental Health Board of Franklin County funds services at the clubhouse, which is open to Franklin County residents with mental illness. Pathway also has gained accreditation from Clubhouse International, a worldwide

organization that champions the clubhouse model as a way to help reduce hospitalizations and incarceration, and improve employment and social participation for people with mental illness.

“There’s something kind of magical about the whole clubhouse model,” Conley said. “You feel the warmth. You can be yourself.”

One of the most important effects is a decrease in suicide attempts, said Mehta, who was just 8 the first time she harmed herself. By 14, she was hospitalized.

“It took me a long time to get to this place,” Mehta said. “The people who come here are very proud of our program.”

She and Shaw and others have been working on new fundraisers — yard sales, an auction, art shows — to make up for the loss to Columbus Area. Members were dismayed last week, too, when someone stole planters off the porch and rosebushes from the yard.

This year’s big trip was supposed to be a bus ride to Chicago. Members are scaling that back now, hoping to at least visit an adjacent state or nearby city.

East Side resident Josie Thompson, who cooks many of the meals served at Pathway, said members are among the hundreds of clients who have had to adjust to new service providers since the closing of Columbus Area. The agency’s clinic sat just a few blocks from the clubhouse.

“All of us were affected, but all of us are sticking together as a Pathway family,” Thompson said. “We help each other.”

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# The Columbus Dispatch

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## Drug addiction a growing concern in Columbus' Bhutanese-Nepali community

By Michelle Michael

**The Columbus Dispatch**

Posted Aug 19, 2019 at 12:01 AM

Updated Aug 19, 2019 at 3:45 PM

Substance abuse and mental health issues are becoming a growing concern within immigrant communities.

Ujwal Shahi last saw his younger brother the night of July 14, but didn't realize the significance until it was too late.

His 23-year-old brother was often gone from their home on Columbus' Northeast Side for days and sometimes as long as a week.

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The Shahi family, who came to the United States as refugees from Nepal 10 years ago, couldn't understand why Shreejan Shahi did what he did; they simply believed he liked his privacy.

It was no different that week in mid-July. The Shahis hadn't seen Shreejan in three days when his friends told them July 17 that he had been taken to a hospital the previous night. It wasn't until two days later that they discovered that he had died on the ambulance ride to the hospital from a suspected overdose.

Substance abuse and mental health issues are becoming a growing concern within immigrant communities as individuals try to let go of their often traumatic pasts and adapt to their new homes in the U.S.

There are an increasing number of substance abuse problems within these communities, said Maureen Pritchard, program manager at North Community Counseling Centers, who has been working with families like the Shahis in the

Bhutanese Nepali community in Columbus. But many parents can't even conceive that their children could be using drugs, she said.

"I hadn't noticed anything," Suresh Shahi said of his son Shreejan. "He just drank and smoked when he had some money."

Shreejan didn't have much money most of the time, and so the family didn't worry too much, he said.

The Shahis moved to Columbus from Baton Rouge, Louisiana, in 2017, seeking to better their lives. Suresh Shahi, now 51, and 25-year-old Ujwal work at FedEx Supply Chain in Groveport. Meanwhile, Shreejan Shahi had been unemployed for about six months after claiming to have injured himself playing soccer, Ujwal said.

His family said they wanted him to get a job and do better, and they figured he eventually would.

"He was my only brother," Ujwal Shahi said. "He wasn't a bad person."

Ujwal Shahi continues to question why his brother turned to drugs.

"My brother wasn't on the streets," he said. "My brother had a family. He had a home."

Many refugee families see the signs of drug addiction, but don't connect it to substance abuse, Pritchard said.

That's often because the parents are still trying to figure out the culture of the U.S., she said, while their children are using their parents' ignorance and lack of English skills to their advantage.

Many youths who have lived in refugee camps are placed in lower grades when they're resettled in America to match their education level. Although this helps them academically, it also poses a social challenge because they're in a classroom with sometimes much younger kids, Pritchard said.

"Refugees have unrecognized trauma," said Uma Acharya, a mental health specialist at NCCC and a board member of the Bhutanese Community of Central Ohio. "People don't understand that this needs to be treated properly."

Acharya has been helping to connect the local Bhutanese Nepali community to assistance with mental health issues and substance abuse.

Rajesh Gajmer, who fled with his family from Nepal, said he has fallen into the pit of drug abuse.

The 25-year-old said he began using heroin in 2015 and quit high school. His parents think he only smokes marijuana, he said.

“I want to get out. I really want to stop,” he said.

That’s why Gajmer said he sought help in 2018 from the case managers at the Bhutanese community center, who accompanied him to North Community Counseling Centers to get treatment. Even with the help, Gajmer said he relapsed when he couldn’t cope up with the withdrawal symptoms.

Unlike Gajmer, many immigrants don’t talk about or seek help for substance abuse, Pritchard said. “There’s a cultural taboo,” she said.

Gajmer knew Shreejan Shahi for about two years. He said he saw Shahi a couple of hours before his death. They were smoking heroin — or “china” as they called it — with their friends. But he said he left the group before anything happened to Shreejan.

Gajmer said he knows of four Bhutanese Nepalis, including Shahi, who have died of overdoses in the past two years alone.

Although many in the refugee community still refuse to talk about substance abuse and mental health issues, some have started to recognize the problem, Pritchard said.

“Drug use just got on their radar,” she said. “This may be a sign that they are integrating.”

The Shahi family hasn’t received an official ruling from the coroner’s office yet on the cause of Shreejan’s death, but they said it doesn’t really matter.

“What’s the point now?” Ujwal Shahi asked. “We have lost him already.”

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# The Columbus Dispatch

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Opinion

## Editorial: As data shed light on opioid crisis, prevention must be our focus

Posted Aug 5, 2019 at 12:01 AM

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It may take years to sort out the proportionate blame for the deadly opioid epidemic that infected the nation early in this century and marked Ohio as an epicenter.

But we cannot take too long to learn from past mistakes and put measures in place to keep from repeating this shameful history.

The newest data to shine a light on the crisis of addiction and overdose deaths is stark testimony to lapses at multiple points where questions could have been raised and the flow of drugs potentially stemmed.

Nationally, a U.S. Drug Enforcement Administration database tapped by the Washington Post has revealed that 76 billion opioid pills were distributed across the United States from 2006 to 2012.

In Ohio alone, the total number of opioid pills flowing through this state during that period was 3.4 billion, according to the DEA database.

This scourge of painkillers too often turned traitor on those they were intended to help, leading them from law-abiding lives to all-consuming drug dependency that supply sources were willing to feed.

Such easy access to these addictive prescription painkillers adds up to more than one million years of life lost in Ohio due to drug overdoses from 2009 through 2018, according to an analysis from a partnership of Ohio University and the University of Toledo.

The universities, working together as the Ohio Alliance for Innovation in Population Health, dug deeper into the 26,375 people who died in Ohio of overdoses in the decade ending last year to determine that the victims each lost an

average of 39 years of life — accounting for half of their expected life spans.

Just as the number of pills flooding Ohio was excessive, there is no shortage of targets for our collective wrath and outrage.

Unscrupulous physicians who operated pill mills were rightly among the first targets of regulators seeking to halt abuses. Fittingly, some have been convicted for putting heartless greed above their patients' well-being.

The nation's drug manufacturers and major drug distributors, including Dublin-based Cardinal Health, are facing civil litigation in Cleveland, sued by almost 2,000 cities for ruinous outcomes of opiate use.

In attempting to deflect and defend its actions, Cardinal issued a statement noting the DEA itself responded to increasing opioid production by lifting quotas on manufacturers by 140% from 2006 to 2014.

Finger-pointing aside, the more critical need now is to make sure that all elements touching the drug supply chain, legal and illegal, are in sync as to their responsibilities for reducing and preventing drug overdoses.

Guidelines and restrictions for prescribing opioids have been implemented and overdose deaths have started to drop but they still cut short 4,002 lives last year in Ohio, decreasing by 1,153 from 2017.

Partnerships like the Ohio Opioid Education Alliance and its campaign, "Don't live in Denial, Ohio," are raising awareness with parents and others on preventing opioid addiction.

As the courts sort out who should pay what for their role in creating the opioid addiction epidemic, all of us must protect our families and loved ones.

Ask health care providers about alternatives to drugs for pain relief, safeguard prescription medications and be prepared to administer naloxone if someone you love shows signs of experiencing an overdose.

Even one preventable drug death is too many.

# Columbus Division of Police Partners with Netcare to Address Mental Health Crisis

[wherestheline.info/columbus-police-partners-with-netcare-to-address-mental-health-crisis/](http://wherestheline.info/columbus-police-partners-with-netcare-to-address-mental-health-crisis/)

July 16,  
2019



In 2018, a partnership was developed between law enforcement and mental health professionals to better address the mental health crisis in Franklin County, Ohio. The program was first-of-its-kind in Columbus, and began as a result of an increase in behavioral health-related calls being made to Columbus Police. This program originated as a 6-month pilot, and is known as the Mobile Crisis Response Unit.

The Mobile Crisis Response Unit is a combined effort of Netcare Access and the Columbus Division of Police. A Netcare clinician is paired with one Columbus police officer. Together, they respond to behavioral health and drug/alcohol calls in the community. The Mobile Crisis Response Unit (MCRU) is available from 2 p.m. to midnight, 7 days a week. To date, there are a total of five MCRU teams. When a team responds to a call, the officer and the mental health professional ride in the same vehicle, and approach the situation together.

This program can help to provide intervention, referral and placement for a person with a mental health illness or substance abuse disorder. An on-site clinician can help with unnecessary incarceration or hospitalization of someone in crisis. Afterward, Netcare can work with the individual and their provider(s) to develop safety planning and follow-up care.

The goal is de-escalation, and working toward a safe solution on-site, as an alternative to making an arrest and taking an individual to jail.

Lieutenant Dennis Jeffrey oversees the Crisis Intervention Team training for Columbus police. According to Jeffrey, officers only receive about 20 hours of mental health training over the course of their traditional 6-month program. Jeffrey reiterated that officers and first responders are now responding to more calls related to crisis intervention, including substance abuse.

Jeffrey explained that the Franklin County community has now shifted toward “non-traditional policing.” This is due to the increase in both mental health issues and substance use.

The catalyst for this shift took place in 1987. Officers were on a call in Memphis, Tennessee. In short, law enforcement shot and killed a man with a common mental health illness – schizophrenia. This sparked the conversation between first responders – the system needed to change.

Columbus Division of Police developed Crisis Intervention Training (CIT) in 2002. Currently, more than 400 officers are trained in crisis intervention.

In an effort to be more visible in the community, Columbus Police launched the Safe Streets program in 2017. Safe Streets is a police-driven initiative in which CIT officers ride bicycles and walk amongst three distinct neighborhoods: Hilltop, Linden and the South Side/Parsons Avenue corridor. The Safe Streets program led to the closure of multiple well-known drug houses, and allows residents to feel confident in approaching officers about concerns.

In 2018, CPD responded to over 20,000 calls related to mental health. According to Jeffrey, about half of those calls were related to suicidal ideation, Jeffrey stated that people often call 911 repeatedly because they have mental health concerns such as anxiety, depression, or they lack access to basic resources, such as food or transportation.

Of the 20,000 calls in 2018, the Mobile Crisis Response Unit responded to over 5,000. Of these, more than 800 individuals were successfully transported, meaning that the MCRU transported them safely to either Netcare or another medical facility, opposed to taking them to jail. Of the 5,000 calls that MCRU responded to, only six of them were arrested and taken to jail.

To access an MCRU, anyone may contact the non-emergency Columbus Police number at 614-645-4545 and request that an MCRU team be dispatched to their location.

“The Mobile Crisis Response Unit teams are usually in high demand, especially during evening hours. We want people to know that if they request a team, that the team is not guaranteed to be available in that moment,” Jeffrey said.

Jeffrey said this pilot program proved successful, and that it will be expanding in the near future.

To learn more about Columbus initiatives, visit  
<https://www.columbus.gov/neighborhoodsafety/>.

Be sure to follow Columbus Division of Police and Netcare on social media to keep up with events and urgent information:



[@ColumbusPolice](#)

[@NetcareAccess](#)



[@Columbus\\_Police](#)

[@NetcareAccess](#)



[@ColumbusPolice](#)

## Forever Dublin website for senior citizens resources goes live

By **SARAH SOLE**

**THISWEEKNEWS.COM**

Posted Jul 15, 2019 at 3:05 PM

Updated Jul 15, 2019 at 3:55 PM

The website for Forever Dublin – an initiative of the city of Dublin and the Syntero counseling organization for connecting senior citizens with resources – is live, according to a July 15 press release.

Information visitors to [foreverdublin.com](http://foreverdublin.com) may access includes government and nonprofit assistance programs, transportation options, recreation opportunities and education sessions, according to the release.

The Forever Dublin Hub, designed in partnership with Syntero, opened May 24 at Syntero's Dublin location, 299 Cramer Creek Court.

The center is staffed with navigators to guide residents seeking assistance for aging, support and caregiving.

Appointments may be made by calling 614-889-5722, ext. 810.

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## Westerville schools prioritize mental-health needs

By **MARLA K. KUHLMAN**  
**THISWEEKNEWS.COM**

Posted May 21, 2019 at 3:05 PM

The Westerville City School District has been shining a light on services offered to students and families in recognition of Mental Health Month.

Since 1949, Mental Health America and affiliates across the country have led the observance of May as Mental Health Month and encouraged others to conduct awareness activities, according to its website, [mentalhealthamerica.net](http://mentalhealthamerica.net).

“Our team of professionals recognizes that children come to school from a variety of circumstances,” said Tami Santa, student-assistance programs coordinator for the district.

“Everyone is committed to meeting the needs of the whole child and understands that student learning is best supported by maintaining positive relationships between family, school and the community.”

She said it takes a focused effort involving many people to create a safe, caring and supportive learning environment for students.

“We’ve made it a priority to begin building the awareness of our families about how to access the services available to them,” said John Kellogg, district superintendent. “We continue to work with local resources and have expanded our capacity to support the social-emotional needs of our school populations.”

Just this year, Kellogg said, the district added another mental-health specialist to support the high schools, and two counselors were added at the elementary level.

“At the middle school level, four full-time clinicians are available to assist students and families on a daily basis,” he said. “We also benefit from a great partnership with Concord Counseling. Honestly, if a student or family needs support, the best place for them to start is our counselors.”

Santa said the district has worked hard to develop relationships among the schools, community safety agencies, and mental- and physical-health agencies.

“Everyone works extremely well together, and our collective efforts help contribute to the overall well-being of our youth,” she said. “We put a lot of trust in every single person from our students to our staff. If something seems odd, we bring it to the attention of others.”

Over the past couple of years in Westerville, Santa said, the district has been making sure mental wellness and well-being are in the forefront.

She said that focus continues to allow the district more access to see students and families and direct them to the correct resource they might need.

“That has been a huge priority for our district and backed by our community,” Santa said. “To see that building is incredibly motivating and validating.”

She said it’s comforting to be able to tell any parent to contact the school counselor or social worker.

“We’re working in the same direction to get inside or outside support if needed,” Santa said. “We have created a better system over the last several years in our buildings to keep a specific record of students coming in and out of student services.”

She said the district also puts a focus on a sense of belonging and positive adult interactions.

“We facilitate that sense of (connectivity) and increase that want to attend school and sense of belonging,” she said. “At the end of day, we want to improve mental health and student well-being.”

The district has several programs that are provided through the Sandy Hook Promise, including Say Something and Start with Hello, encouraging messages of inclusiveness and being kind.

Sandy Hook Promise is a nonprofit organization led by several family members whose loved ones were killed at Sandy Hook Elementary School in Newtown, Connecticut, in 2012.

“The foundations of those programs are connectivity,” Santa said.



She said the district is working on a parent- or community-engagement opportunity for next school year.

“We hope to get the final touches on a community survey at the end of the school year to collect information on what parents are seeing, and we’ll ask parents what they need for students to be more successful,” she said. “We’ll gather that information and have the summer to digest it and come up with ways to respond. We hope that will help us meet the needs they identify.”

The district also provides services and referrals regarding bereavement, homelessness, emergency resources; district, local and national resources and immediate support.

To learn more, visit [bit.ly/2HuiGoF](https://bit.ly/2HuiGoF).

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