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**MEETING NOTES**  
**Franklin County Mental Health and Addiction Crisis Center**  
**Steering Committee**

February 27, 2020 3:00 PM – 5:00 PM  
North Central Mental Health Services, Inc.

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**Attendees:**

Beth Armstrong, OhioHealth  
Kenton Beachy, Mental Health America of Franklin County  
Mackenzie Betts, ADAMH  
Lisa Bishop, North Community Counseling  
Kevin Dixon, Ph.D., ADAMH  
Annie Gallagher, Gallagher Consulting  
Andy Dorr, OSU  
Pablo Hernandez, MD, Netcare, Inc.  
Shawn Holt, Maryhaven  
Lt. Dennis Jeffrey, Columbus Police  
Ericka Clark Jones, ADAMH  
Katrina Kerns, North Community Counseling  
Jeff Klingler, Central Ohio Hospital Council  
Gary Krafthefer, The P.E.E.R. Center

Mark Lambert, ADAMH  
Jeff Lokai, Columbus Police  
Kris Long, Franklin County  
Amanda Lucas, OSUWMC  
Sgt. Jennifer Mancini, Columbus Police  
Sean McKibben, Mount Carmel  
Joe Niedziniedski, North Central Mental Health Services, Inc.  
Lt. Matt Parrish, Columbus Fire Department  
Bob Shook, Franklin County  
Delaney Smith, ADAMH  
King Stumpp, Netcare  
Jonathan Thomas, ADAMH  
Robert Williamson, CXNS

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**I. Introduction**

Annie Gallagher, Gallagher Consulting, opened the meeting. She said that they were going to wait to do self-introductions until the new CEO of ADAMH, Erika Clark Jones arrived. Gallagher thanked Sean McKibben, Mount Carmel for graciously hosting the meeting at their new facility. Gallagher said that they would move directly to the second agenda item so that Jeff Klingler, Co-chair, President and CEO, Central Ohio Hospital Council can provide an update on the state capital request and related advocacy events before having to depart for another commitment.

**II. Funding: State Capital Request / Advocacy Efforts**

*Jeff Klingler, President and CEO, Central Ohio Hospital Council*

Klingler reported that since the last meeting the focus has been on getting the state funding request completed and submitted to the Columbus Partnership. He also said that the Governance & Funding and the Regulatory & Legislation workgroups have combined to coordinate and streamline advocacy efforts related to funding. He believes that there is solid support for the state funding request, as there are “friends” who are representatives on the approval committee.

Klingler said that the hospitals' government relations professionals are helping with advocacy efforts. Upcoming meetings are scheduled with Gov. Mike DeWine and the Franklin County delegation. Kevin Dixon and Jonathan Thomas, ADAMH, will be meeting with the Department of Development at the City of Columbus with the director of strategic projects. Klingler said that in addition to state funding, it will be necessary to approach the philanthropic community for support. *(Written update on the SC website: Steering Committee Work regarding Securing Capital Funds)*. Klingler reported that they will be meeting with the editorial board at The Columbus Dispatch to help garner additional awareness and support.

Klingler asked Jonathan Thomas to share any additional comments. Thomas said that during the meeting with U.S. Sen. Rob Portman, the Senator was supportive of the effort and said that we should explore potential funding *via* Demonstration Grants from CMS for operational functions. They discussed the fact that there are few viable opportunities on the Federal level for grant funding for bricks and mortar.

### **III. Status Overview**

*Jonathan Thomas, Project Lead, VP Planning and Evaluation, ADAMH*

#### **A. New one-page, overview document**

Thomas shared a one-page overview document that ADAMH developed to communicate with various stakeholders about the Crisis Center *(copy on SC website)*. He encouraged SC members to share with others and to use it as a source for talking points when communicating about the effort. Thomas said that the one-pager is an abbreviated form of the multi-page, detailed overview document.

#### **B. Site selection / Harmon Avenue and contingency sites**

Thomas explained that experts from the building workgroup and others are working diligently on the site selection process. He said that ADAMH engaged architectural and engineering firm, AECOM, to complete a feasibility study for the crisis center site on Harmon Avenue and to provide recommendations for an ideal site *(copy of ADAMH RFP and AECOM's response on SC website)*. The study is scheduled to be completed by March 13, 2020. Thomas explained that ADAMH also has a list of other site options that can be considered along with other potential locations.

#### **C. Financial analysis RFP status**

Thomas shared a draft of the RFP for an expert partner to complete an operating budget analysis for the Crisis Center *(copy on SC website)*. He said that they used the input collected during the exercise completed by the SC during the November 2019 meeting to develop the RFP. Thomas explained that the RFP is for a vendor to develop the financial pro forma and to

provide recommendations/options for business models within Ohio's current funding structures. He noted that after this work is finished, additional work will need to be completed on longer term sustainability. He said that the RFP will go out in the next day or two. Thomas said they will send the RFP to the list of firms generated by the SC during the November meeting.

*Erika Clark Jones arrived at the meeting. Gallagher welcomed her and congratulated her on being selected as the new CEO of ADAMH. Gallagher acknowledged her past work in the region and asked her if she would like to address the SC. Jones thanked the members of the Steering Committee for sharing their expertise on this critical initiative. She said she has been impressed with the progress made and is committed to help drive the effort forward. Gallagher asked attendees to participate in self-introductions.*

#### D. Future vendor/operator RFP process

Thomas said that they have begun discussions about the RFP process to select an operator for the center. He explained that there are many legal and procedural considerations they are navigating. Thomas said that as things progress and become more solidified, he will share more information with the group. He emphasized that he wants to be sure that the process is done properly so that all interested parties (some of whom may be on SC) have the ability to participate in the RFP process. The SC discussed the fact that governance structure should be put in place soon so that they can help oversee the selection and accountability of the operator.

#### **IV. Governance White Paper**

Robert Williamson, MD, CXNS, presented a white paper on governance that their firm completed for the Crisis Center (*copy of SC website*). He explained the types of governance and shared sample governance models from relevant organizations. CXNS recommends that the FCMHACC use a single operator model that reports to a board of directors which represents key stakeholders and funders. The single operator can subcontract with other providers.

The SC had a robust discussion about governance for the Crisis Center. All agree that the Governance Committee should begin drafting the governance structure and bylaws as soon as possible. Several noted that there are key decisions that need to be made by a board / governance entity soon.

#### **V. Workgroup Progress and Efficiencies**

Gallagher asked attendees for suggestions and observations about the evolution of the workgroups and how they can be more efficient. She explained that the Governance and Funding and Regulatory workgroups have naturally merged. The SC suggested the following:

- SC continue to meet quarterly
- Governance and Funding and Regulatory and Legislation officially merge

- Overlap meetings and potentially merge: System of Care, Medical and Pharmacy, Staffing, Consumer Care
  - ✓ Several noted that Staffing will be handled by the operator so the focus should be on the broader workforce issues, e.g., creating opportunities with providers

## **VI. Schedule and communications**

Gallagher said that the quarterly dates for the SC meeting for the remainder of 2020 have been changed based on the timing of key project milestones.

- 2020 Steering Committee meeting dates: April 30, June 30, Oct 27

Gallagher also said that ADMH is now handling all communications for the effort, including maintaining the websites:

- Joe Florenski, ADAMH [jflorenski@adamhfranklin.org](mailto:jflorenski@adamhfranklin.org) administering websites
  - ✓ Public website: [www.fcmhacc.com](http://www.fcmhacc.com)
  - ✓ Steering Committee website: [www.frcrisis.com](http://www.frcrisis.com) password: crisis

## **VII. Wrap Up Adjourn**

Clark thanked participants for their efforts and said she looks forward to working with the group. Gallagher adjourned the meeting.